EDNANNIA

REPORT 2024

ABBREVIATIONS:

CO — charitable organisation

CF — charitable foundation

CDCP — Centres for Disease Control and Prevention

CSO — civil society organisation

EI — European integration

IDP — internally displaced person

NPO — non-profit organisation

NGO — non-governmental organisation

OrgDev — organisational development

PU — public union

UNCI — Ukrainian national and civic identity

SESU — State Emergency Service of Ukraine

YCntrs — youth centres

YCncls — youth councils

YWs — youth workers

SEs — social enterprises

SBSE — school-based social entrepreneurship

PFRU — Partnership Fund for a Resilient Ukraine

UVS — Ukrainian Volunteer Service

UVF — Ukrainian Veteran Foundation

UCU — Ukrainian Catholic University

UMF — Ukrainian Youth Foundation

2024 was a year of bold solutions and profound transformations for our organisation

We renovated and opened **12 new youth centres** — municipal institutions that are already becoming empowering spaces for young Ukrainians. This year, we administered **466 grants** across **23 regions of Ukraine**. Together with partners and analytical centres, we strengthened the foundation for the future by significantly expanding our shared Analytical Library — a key online knowledge resource for civil society. The annual **Civil Society DevelopmentForum** gathered a record **4,000 participants** at Mystetskyi Arsenal.

We not only updated our visual identity this year but also redefined our strategic vision, reflected in a new, more powerful logo. We nurture and unite leaders of the nation – those who bring people together into communities, who lead by example, who take responsibility and drive change. These principles guide our daily work and inform our approach to supporting everyone committed to building a resilient civil society.

We are deeply grateful to our partners — the Governments of Norway, Sweden, and the United Kingdom, the Delegation of the European Union to Ukraine, the United States Agency for International Development (USAID), the U.S. Embassy, the United Nations Development Programme in Ukraine, UNICEF, the Partnership Fund for a Resilient Ukraine, the Charles Stewart Mott Foundation, Save the Children, the Humanitarian Leadership Academy, ECNL, and all those who help us bring our ideas to life. Your support and trust are essential in strengthening civil society and achieving meaningful results.

None of our achievements in 2024 would have been possible without the **Armed Forces of Ukraine**, whose courage enables us to work and plan for the future. Every project we supported in communities, every youth centre opened, every social or veteran business launched – is the result of their tireless defence of Ukraine's freedom. We are profoundly grateful to the defenders of Ukraine, who risk their lives each day so the country can move forward. Let us continue to support those who make our lives possible – for only through unity and solidarity can we endure. Glory to Ukraine and glory to its heroes!

Volodymyr Sheyhus,
Executive Director, ISAR Ednannia

"**As you turn the pages of this report, you will see not only numbers or project summaries — you will discover stories that change lives. Each project is the result of the dedicated efforts of our team and our grantees, whose energy inspires us to move forward.**

ISAR Ednannia is a Ukrainian civil society organisation with 25 years of experience in supporting civil society

WE WORK ACROSS FIVE STRATEGIC AREAS:

Each year, ISAR Ednannia provides grant support to more than **500 organisations**, helping them to implement changes at both local and national levels.

Platform for cross-sectoral dialogue and cooperation. We unite civil society, business, government, and international partners

Development and consolidation of democracy in Ukraine. We encourage citizen engagement in democratic processes

Development of a culture of philanthropy at international and local levels. We promote charitable giving and combine resources for social change

Enabling legal environment for civil society. We support the creation of conditions for the independent operation of CSOs

Sectoral support for civil society. We strengthen the capacity of CSOs

Our vision is: strong and influential civil society

Our mission
We nurture and unite leaders of the nation — those who bring people together into communities and lead by example

TEAM

Lesia Ohryzko
Deputy Project Manager, Civil Society Sectoral Support Activity

Oksana Diadiura
Grants Manager

Anastasiia Buriak
Organisational Development Programme Manager

Anna Lappo
Grants and Project Manage

Olena Sobchuk
Grants Manage

Maryna Mrozek
Assistant to the Grants Manager

Valeriia Ostrovska
Assistant to the Grants Manager

Anastasiia Myronchuk
Assistant to the Grants Manager

Maryna Pobidash
Finance Manager

Olena Syvytska
Grants Auditor

Tetiana Petkun
Grants Auditor

Aliona Lytvyn
Accountant

Marharyta Lubkova
Monitoring and Evaluation Manager

Anastasiia Shpakovych
Monitoring and Evaluation Manager

Kyrylo Syvytskyi
IT Specialist, Producer at NGO Studio

Iryna Razumova
Chief Accountant

Yuliia Skrypniuk
Finance Manager

Yelyzaveta Ivanova
Accountant

Diana Lebedieva
Office Manager (Kyiv Office)

Anastasiia Solianyk
Communications Manager
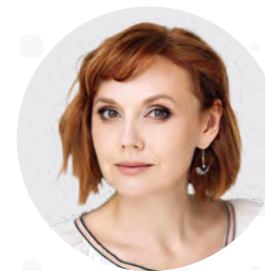
Liliya Rzheutska
Communications Manager

Kateryna Barysheva
Communications Manager

Olena Samoilenko
Content Manager

Mariia-Anastasiia Lysovych
Office Manager (Lviv Office), Project Assistant

Yaroslav Melnyk
Office Manager (Kyiv Office)

TIMELINE OF OUR ACTIVITIES IN 2024

Legend:
- 🟢 Grant Competition Launches
- ⚪ Research Presentations
- 🟠 Training/Schools/Courses/Workshops
- 🟣 Forums/Summits/Discussions/Conferences
- 🟡 Youth Centres
- 🟪 Partnership Projects
- 🟨 Projects for Veterans

JANUARY — 18 EVENTS

- Launch of the 2nd round of Strengthening Civic Participation in Early Recovery in Liberated Territories grant contest
- Conference on Points of Support at the Civil Society Home

FEBRUARY — 19 EVENTS

- ISAR Ednannia celebrated its 25th anniversary
- Launch of 6 new grant competitions supported by UNDP in Ukraine
- Public presentation of the Analytical Library at the Civil Society Home
- Project Management Schools in Chernihiv and Vinnytsia
- Launch of the 8-month Mentorship School by ISAR Ednannia
- Launch of the joint project with EPAM Ukraine The Power of Digital Solutions for the Civic Secto

MARCH — 15 EVENTS

- Season 2 of the Civil Society and Ukrainian Resilience webinars with PONARS Eurasia, University| of Colorado Boulde
- 1st media training: The Role of Media in Recovery Processes
- Launch of the 3rd wave of UPSHIFT Programme in 6 regions of Ukraine
- 2nd media training: Artificial Intelligence in Journalism
- Conference: Inclusive Recovery of Ukraine: The Path to Civic Engagement in Decision-Making for CSO Recovery Community
- Opening of the first youth centre in Novovolynsk community
- Launch of the Community of Practice for developing the State Programme on Ukrainian National and Civic Identity
- Presentation of ISAR Ednannia's study on Civil Society in Ukraine in the Context of War

APRIL — 16 EVENTS

- Opening of the MolodDiiy Youth Centre, Dubivska Community
- Launch of the Lviv School of Social Entrepreneurship
- Start of Varto: Ednannia Grant Contest implementation (with the Ministry of Veterans Affairs and UVF)
- Opening of a youth centre in Synevyr Community
- Opening of the first youth centre in Uzhhorod

MAY — 24 EVENTS

- EuroSummit for Civil Society Organisations
- Fundraising School in Kyiv
- Opening of the renovated youth centre in Rudky Community
- Public presentation of the Veteran-Friendly Community Passport
- Opening of youth centres in Vilkhivtsi Community
- Opening of youth centres in Holubyne Community
- The Sense-Making Workshop with Vakhtang Kebuladze at the Civil Society Home
- Strategic session for the new Action Plan under the National Strategy for Civil Society Development

JUNE — 11 EVENTS

- Ukraine Recovery Conference in Berlin
- The Workshop of Senses with Vitaly Portnikov at the Civil Society Home
- Opening of a youth centre in Kivertsi
- Launch of training programme for strengthening veteran and pro-veteran CSOs
- Opening of a youth centre in Roztoky
- Start of joint webinar series with the Ministry of Social Policy on Resilience Centres
- Launch of a volunteer management course by UVS, UCU and ISAR Ednannia

TIMELINE OF OUR ACTIVITIES IN 2024

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- ⚪ Research Presentations
- 🟠 Training/Schools/Courses/Workshops
- 🟣 Forums/Summits/Discussions/Conferences
- 🟡 Youth Centres
- 🟪 Partnership Projects
- 🟨 Projects for Veterans

Statistics

192 events for 2024
- webinars: 53
- trainings: 39
- discussions/presentations: 67
- networkings: 33

27 197 participants for 2024
- 20 086 women
- 7 115 men

JULY — 24 EVENTS

- ⚪ Launch of Leadership Reboot Camp
- ⚪ Presentation of the study on Interest and Capacity of CSOs to Provide Social Services
- ⚪ Presentation of the study on Success or Failure of CSOs and Networks/Coalitions
- ⚪ Launch of the project SOLVE: Strengthening Organisations for Long-Term Impact Project
- 🟠 The Workshop of Senses with Andrii Zelinskyi at the Civil Society Home

AUGUST — 7 EVENTS

- 🟡 VII International Veteran Forum: Ukraine. Veterans. Unity

SEPTEMBER — 13 EVENTS

- ⚪ First School on Organisational Development within the SOLVE project
- 🟢 Molodvizh of Memory in Lviv
- 🟣 Heroes' Backbone Professional Fundraisers Summit, Donor Initiatives research presentation
- 🟠 The Workshop of Senses with Oleksandra Matviichuk at the Civil Society Home

OCTOBER — 17 EVENTS

- 🟠 1st strategic session to strengthen national-level youth councils, held at the Civil Society Home
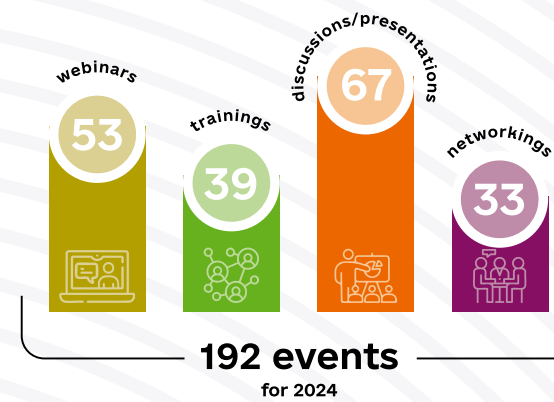
NOVEMBER — 15 EVENTS

- 🟢 Opening of the renovated youth centre in Kovel Community
- 🟠 2nd School on Organisational Development within the SOLVE project
- ⚪ Presentation and discussion of the CSOmeter
- 🟢 Opening of the renovated youth centre in Tereblia Community

DECEMBER — 13 EVENTS

- 🟣 Opening of the renovated youth centre in Staryi Sambir
- 🟣 XIII Civil Society Development Forum (with)STAND!
- 🟠 3rd School on Organisational Development within the SOLVE project
- 🟨 Training cycle on Ethical Communication with Military Personnel, Veterans and Their Families

VII МІЖНАРОДНИЙ ВЕТЕРАНСЬКИЙ ФОРУМ

In 2024, ISAR Ednannia strengthened its contribution to the development of civil society by systematically working across five strategic goals.

Through support programmes, partnerships with public institutions and international donors, local philanthropy development, youth engagement, analytics, and advocacy, we influenced not only immediate results but also long-term transformations in the country. Below are key achievements and impacts that form the foundation for Ukraine's sustainable recovery and transformation.

Infographic

11 infrastructure organisations

300 CSOs received resources *helped*

466 grant projects

in **23** oblasts of Ukraine

130 organisations implemented organisational development grants

37 organisations *basic support*

1600 tonnes of humanitarian aid

>747,000 people *helped*

evacuated **6,400** individuals

131 projects aimed at strengthening management and communication practices *supported*

20 professional mentors

The Mentorship School

e-learning.ednannia.ua

STRATEGIC GOAL: Sectoral Support for Civil Society

In 2024, ISAR Ednannia administered more than **460 grants** across **23 oblasts** of Ukraine. Over **300 CSOs** received resources via **11 infrastructure organisations**, and more than **150 CSOs** enhanced their institutional development. The Civil Society Sustainability Index improved: organisational capacity increased from 3.1 to 3.0, service delivery from 3.0 to 2.9, and sectoral infrastructure from 3.1 to 3.0. This indicates a more self-reliant sector capable of functioning effectively during wartime. With ISAR Ednannia's support, over **130 organisations** successfully enhanced their capacity as institutions: developed strategies, policies, and communication plans. **37 organisations** that received ISAR Ednannia basic support grant assisted over **747,000 people**, evacuated **6,400 individuals**, and distributed over **1,600 tonnes of humanitarian aid**. These results demonstrate a deep transformation — from reactive response to strategic impact. The Civil Society Sectoral Support Activity became a growth point for many CSOs. For example, the **ZDOROVI Charitable Foundation** developed and implemented a system of emergency medical kits and established logistics based on National Health Service of Ukraine data,

showcasing CSOs' ability to respond innovatively and systematically during wartime.

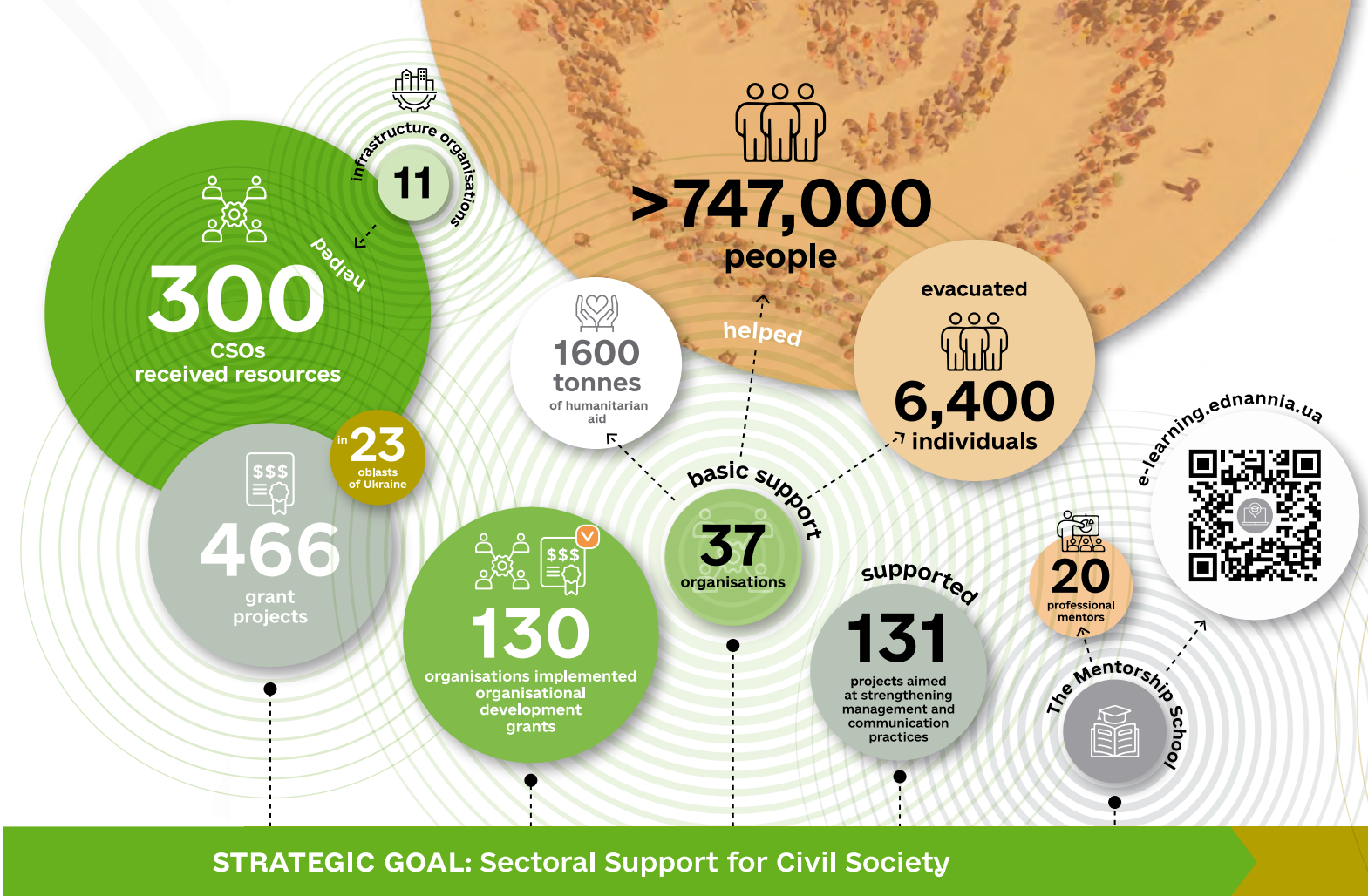The sector's professionalisation was reflected in the development of internal procedures, strategies, and policies — with **131 projects** supported within the organisational development grant competition aimed at strengthening management and communication practices. The scale effect is evident in how over **300 strengthened CSOs** are sharing their expertise with others — through mentorship, training, and participation in communities of practice. The Mentorship School, which brought together **over 20 professional mentors**, evolved from a training programme into a full-fledged online course available on **e-learning.ednannia.ua**, allowing any organisation to independently access mentoring tools anytime. Resilience during crises has become a hallmark of many organisations: due to ISAR Ednannia's support, they were able to quickly adapt, restructure their processes, and maintain or even enhance their effectiveness. In the long run, the sector will continue to strengthen its independence, develop digital tools, analytics, and mentorship, shaping a new generation of leaders and local centres of expertise.

Infographic (left side)

20 consultations

170 representatives of volunteer initiatives and CSOs

development

15 working groups

cso meter

Law On Public Consultations Nº3841

Law On Local Democracy Nº3703-IX

Law which simplified the regulation of humanitarian aid Nº3448-IX

Action Plan for implementing the National Strategy for Civil Society Development 2025–2026

CENTER FOR DEMOCRACY AND RULE OF LAW

ƎDNANNIA

UCIPR

Cabinet of Ministers of Ukraine

ƎDNANNIA

European Center for Not-for-Profit Law

Infographic (right side)

15 foundations

27,670 people received direct assistance

14 community foundation projects

supported

to support community foundations in implementing local projects

«The Heroes' Backbone»

Professional Fundraisers Summit

«The Heroes' Backbone»

CHARLES STEWART MOTT FOUNDATION®

supported

$ 87,560

PEOPLE to PEOPLE world saves Ukrainian communities

was raised locally through co-financing mechanisms

$ 44,000

STRATEGIC GOAL: Enabling Legal Environment for Civil Society

In 2024, the USAID/Civil Society Sectoral Support Activity (USAID/Activity) implemented by **ISAR Ednannia** in partnership with **UCIPR and CEDEM**, enabled significant legislative changes. In particular, three key laws were adopted: Law of Ukraine **No. 3703-IX On Local Democracy**, Law of Ukraine **No. 3841 On Public Consultations**, and Law of Ukraine **No. 3448-IX**, which simplified the regulation of humanitarian aid. These laws expanded public participation in decision-making and reduced the bureaucratic burden on CSOs. Project experts conducted over **20 consultations**, **15 working groups** meetings, and a large gathering with over **170 representatives of volunteer initiatives** and CSOs, ensuring inclusivity and transparency. ISAR Ednannia also contributed to the development of the new **Action Plan for implementing the National Strategy for Civil Society Development 2025–2026**, in collaboration with the Secretariat of the Cabinet of Ministers of Ukraine.

The CSOmeter, an analytical tool implemented in Ukraine by ISAR Ednannia, funded by **European Centre for Not-for-Profit Law (ECNL)** outlined priority areas for improving conditions for the civil society sector, including the digitalisation of administrative procedures, improved access to banking services, and tax code reforms to support volunteering. Work on this tool enhances alignment with European standards, particularly regarding freedom of association, and paves the way for deeper integration into the European legal framework.

The legal stability ensured by the reforms under the USAID/Activity creates preconditions for future long-term decisions. For example, initiatives are now being discussed that would allow citizens to allocate 2% of their taxes to support CSOs — potentially fostering financial independence in the sector through transparent and sustainable mechanisms. In the long term, this will contribute to transforming the role of CSOs — from episodic participants of the state in policymaking, enhancing the political weight of the sector and strengthening democracy in Ukraine.
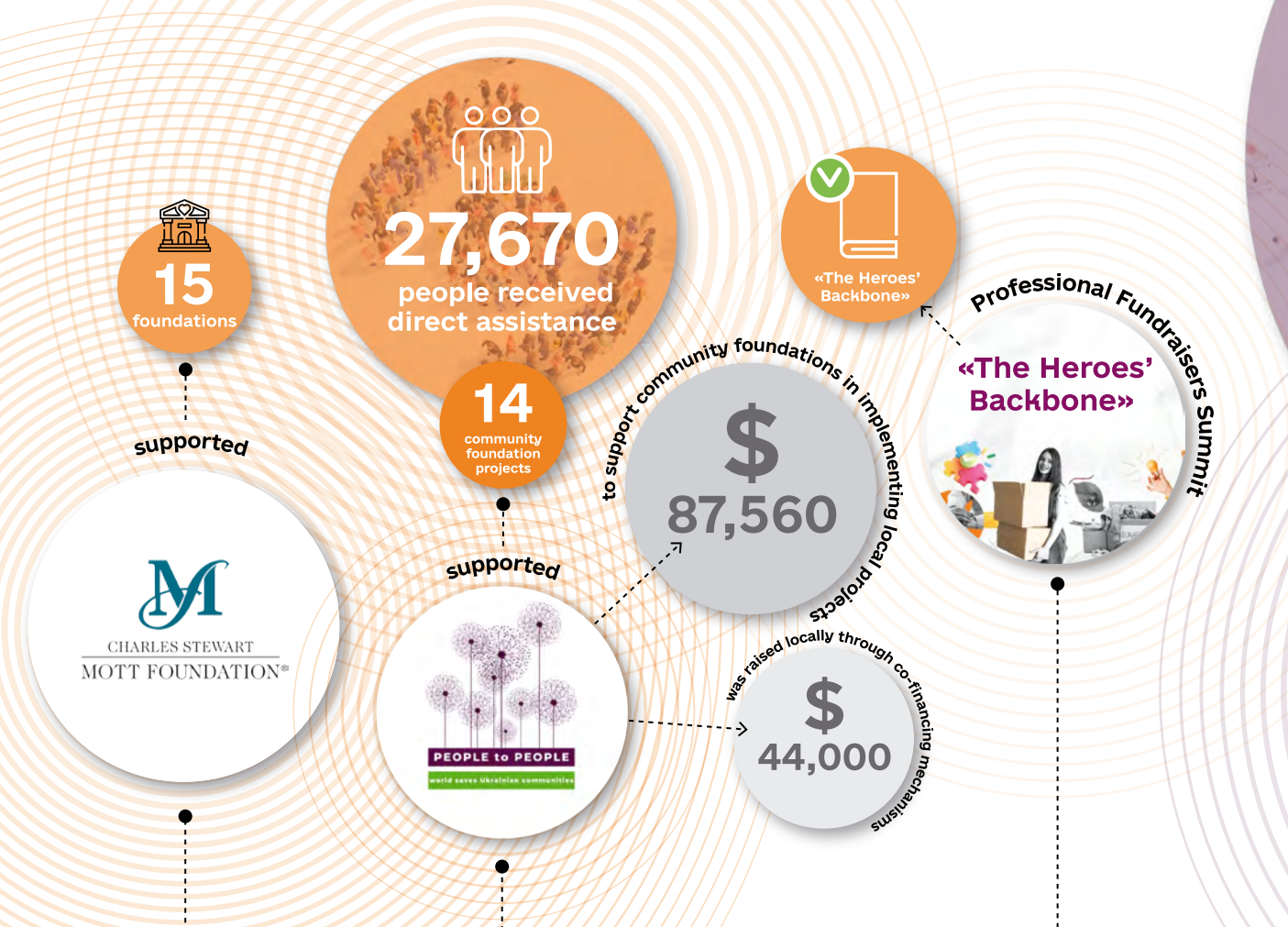
STRATEGIC GOAL: Development of Philanthropy at International and Local Levels

In 2024, ISAR Ednannia supported **14 community foundation projects** under the People to People Initiative and **15 community foundations received institutional funding in partnership Mott Foundation**. Thanks to ISAR Ednannia, community foundations received not only financial support but also the opportunity to activate local resources and engage communities in joint action. In total, **27,670 people received direct assistance**, over **$44,000** was raised locally through co-financing mechanisms, and **10 tonnes of recyclables** were transformed into a resource mobilisation tool. Community foundations invested these funds in shelter renovation, medical facility equipment, social entrepreneurship development, and aid for vulnerable groups. For instance, the Berezan Community Foundation implemented the The Power of Small Steps project, combining environmental initiatives, youth support, and local business engagement — showing how modest resources can create systemic impact.

The Toloka Foundation in Kharkiv, supported by ISAR Ednannia grant, updated its communication tools, conducted a sociological survey, and improved its visibility, enabling it to expand partnerships and attract new donors.

During **the Heroes' Backbone Professional Fundraisers Summit**, innovative fundraising approaches were discussed, and **a book** of the same name documented a new chapter in Ukrainian philanthropy was presented. Such events build trust in the civil society sector, share success stories, and teach NGOs how to engage in charitable initiatives.

The gradual institutionalisation of philanthropy is reflected in community foundations evolving from temporary response mechanisms into local centres of strategic development. **The People to People Initiative,** along with other grant contests, is contributing to the perception of local philanthropy as the norm rather than the exception. In the long run, this means communities will increasingly fund their own needs, developing sustainable support sources and reducing reliance on external aid. This is how a Ukrainian model of philanthropy emerges — at the intersection of private initiative, responsible business, and active communities.

228,000
young Ukrainians

programme reached

7 western oblasts of Ukraine

15 youth councils

10 youth centres

12 youth social enterprises

1,000 youth workers were trained

21,000 young people

programme reached

UPSHIFT

**195** journalists

supported

61 *competition work*

EDNANNIA

152 studies

3,800 participants

73 public events

CIVIL SOCIETY HOME

Analytical library
(Knowlegde Clearing House)
a unique knowledge and research base
ANALYTICS

NGO Studio
Video and sound recording
NGO.Studio

Home for events
HOME Ednannia

XIII Civil Society Development Forum (with)STAND!
[with]STAND!

Marketplace for Organisational Development Services
CIVIL SOCIETY HOME

54 events

18 themed zones

220 speakers

45 workshops

11,000 participants

STRATEGIC GOAL: Development and consolidation of democracy in Ukraine

In 2024, ISAR Ednannia implemented large-scale programmes to develop youth infrastructure and civic engagement. The youth programme in **seven western oblasts** reached **228,000 young Ukrainians**, established **10 youth centres**, supported **15 youth councils**, and created **12 youth social enterprises**. **The UPSHIFT** programme reached **21,000 young people**, and over **1,000 youth workers** were trained, ensuring the sustainability of this transformation. This environment fosters a new generation of leaders who will soon influence the development of communities, businesses, and the public sector.

Concurrently, the Analytical Library with **152 studies** and specific analytical products such as the Civil Society in Ukraine in the Context of War research provide a foundation for decision-making in veteran reintegration, environmental recovery, and social policy.

The Recovery CSO Community, which united **50 organisations**, became in 2024 a practical example of effective civic engagement: **80% of organisations** reported changes in their activities, and **70%** noted improved cooperation with the authorities. It lays the groundwork for citizen inclusion in governance, potentially becoming a standard for post-war Ukraine.

ISAR Ednannia also contributed to the development of the revised Strategy of strengthening of Ukrainian national and civic identity, while the support of **195 journalists** and the publication of **61 journalistic materials** strengthened public discourse around recovery and democratic development. All these efforts not only foster participation practices but also promote a long-term culture of democracy and accountability.
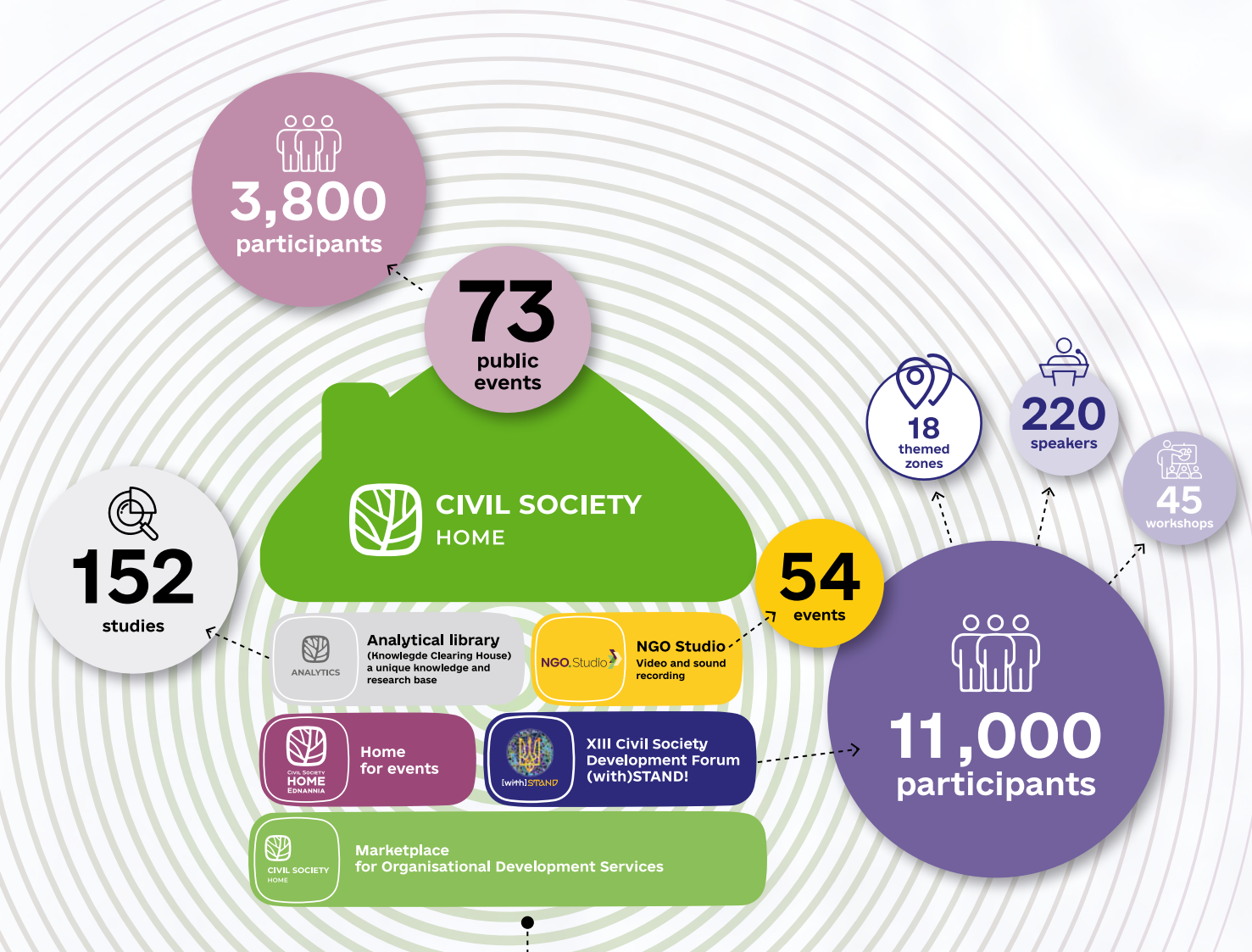
STRATEGIC GOAL: Platform for Cross-Sectoral Dialogue and Cooperation

In 2024, the **Civil Society Home** became a focal point for partnerships, learning, and joint planning across sectors. The Civil Society Home as event space brought together over **3,800 participants** across **73 public events**, while the XIII Civil Society Development Forum gathered a record **11,000 participants** both offline and online, with **220 speakers**, **45 workshops**, and **18 themed zones**. These events served as platforms for ongoing cross-sectoral interaction engaging public authorities, CSOs, international organisations, and businesses. ISAR Ednannia deepened partnerships with key state institutions — the Ministry of Youth and Sports, the Ministry of Social Policy, the Ministry of Veterans Affairs, and the Secretariat of the Cabinet of Ministers of Ukraine — enabling alignment of strategic priorities and strengthening intersectoral trust. The Civil Society Home showcases the

gradual institutionalisation of partnerships that extend beyond one-off events and form a new architecture for public dialogue in Ukraine.

The platform also includes **NGO Studio**, which hosted **54 events** in 2024. The Civil Society Home and related initiatives lay the groundwork for a permanent institution co-ordinating among government, civil society, and business — similar to European "citizens' parliaments". The engagement of international partners such as the EU, USAID, UNDP, UNICEF, and others enhanced the global integration of Ukraine's civil society sector and strengthened its ability to attract resources, influence international agendas, and represent Ukrainian experience abroad. In the long term, this goal ensures the sustainability of cross-sectoral cooperation in the recovery and transformation of the country.

Chernihiv 8 4 5 7 1 4 20 33

Kyiv 24 5 1 3 109

Sumy 5 3 3 24 12

Lutsk 10 4 7 2 19

Rivne 2 3 2 6

Zhytomyr 5 1 2 2

Kyiv oblast 5 11 5 4 6 1 30

Cherkasy 1 2 3 10

Poltava 5 6 16 22 28

Kharkiv 2 1 2 18 11 37

Lviv 1 1 5 23 6 1 39

Khmelnytskyi 3 2 3 4

Ternopil 2 4

Vinnytsia 3 4 1 2 12 22

Dnipro 6 4 13 22 45

Luhansk 1 5 4

Uzhhorod 1 1 5 5 6 13

Ivano-Frankivsk 4 5 2 12

Chernivtsi 1 5 8 16

Kropyvnytskyi 1 1 4

Zaporizhzhya 1 6 14 23

Donetsk 3 1 4 5 8 2 1 24

Mykolaiv 9 1 2 1 12 1 2 28

Kherson 1 2 4 3 1 27

Odesa 3 1 1 4 1 10

Autonomous
Republic
of Crimea

Simferopol

Number by
programmes

Uzhhorod 1 1 5 6

Number by
oblast

USAID	UNDP	UNICEF	Mott Foundation	Partnership Fund for a Resilient Ukraine, Chemonics	GMF, media	Save the Children, HLA	People to People, donation	Recovery Network, US Embassy
258	**141**	**7**	**15**	**37**	**111**	**20**	**14**	**4**
Number of grants awarded	Number of grants awarded	Number of areas of work supported in regions	Number of grants awarded	Number of grants awarded	Number of media representatives trained	Number of CSOs supported	Number of grants awarded	Number of grants awarded

* Support was provided to organisations operating in Ukraine-controlled territory, including relocated CSOs.
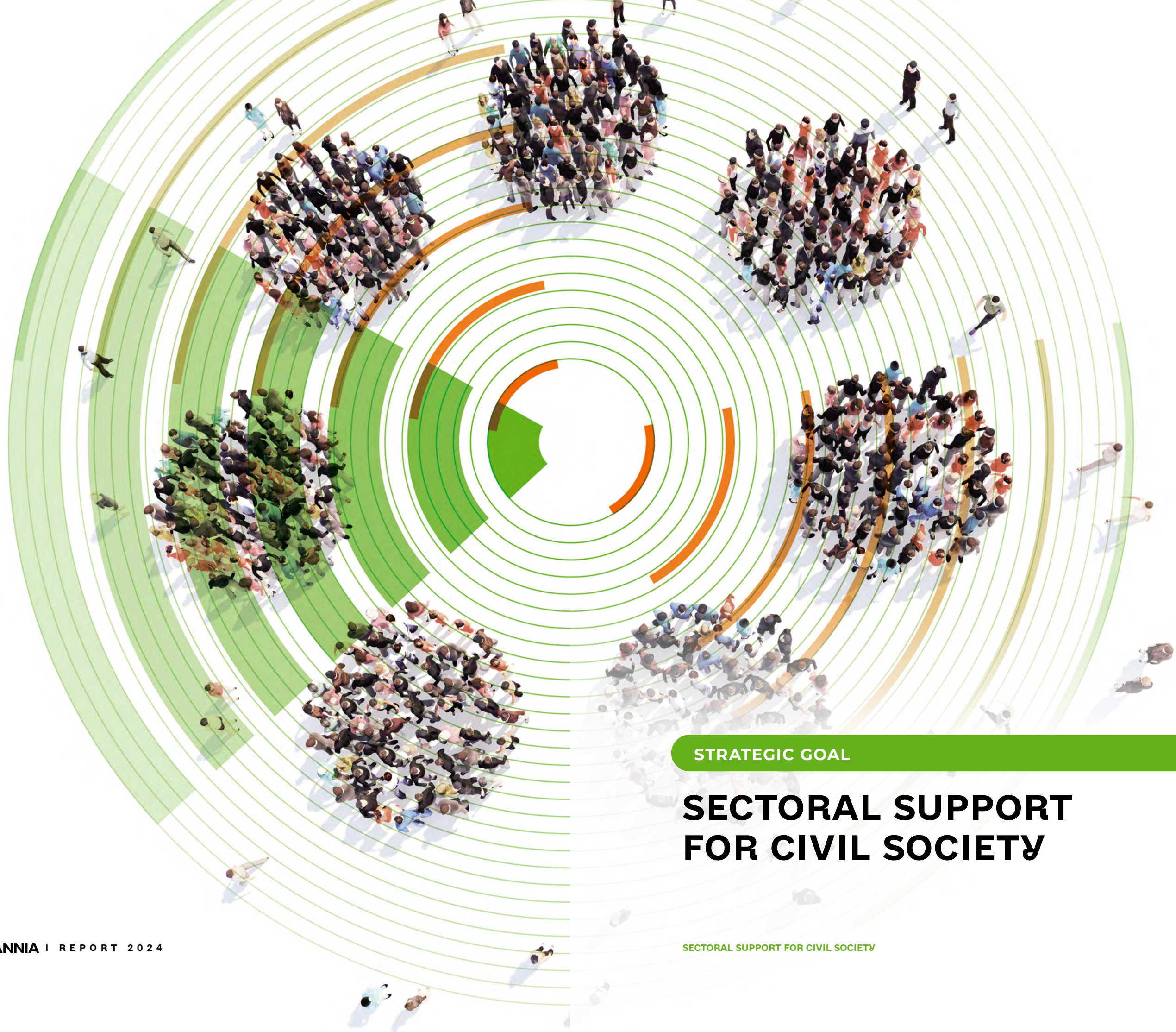
SECTORAL SUPPORT FOR CIVIL SOCIETY

PROJECT

Ukraine Civil Society Sectoral Support Activity (USAID)

With the support of our long-standing partner USAID, from 2019 to 2025 ISAR Ednannia has been implementing the large-scale Ukraine Civil Society Sectoral Support Activity in consortium with the Ukrainian Centre for Independent Political Research (UCIPR) and the Centre of Democracy and Rule of Law (CEDEM).

Our goal in this Activity is to improve operating conditions for civil society and strengthen the institutional capacity of civil society and charitable organisations to improve the self-reliance of Ukraine's civil society sector. Self-reliance means the ability of an organisation to take responsibility for its own existence, development, performance, and interactions.

ACTIVITY OBJECTIVES:

Institutional capacities of civil society organisations (CSOs) strengthened

In 2024, ISAR Ednannia administered **256 grants** across **23 oblasts**, focusing efforts on the development of civil society organisations. Over **300 CSOs**, including relocated and veteran organisations, received resources through **11 infrastructure organisations**, and **131 CSOs** enhanced their own institutional capacity. This contributed to improvements in the Civil Society Sustainability Index, where organisational capacity grew from 3.1 to 3.0, service delivery from 3.0 to 2.9, and infrastructure from 3.1 to 3.0 — indicating the sector's growing self-reliance. These improvements enabled CSOs to operate effectively during wartime and to make tangible impacts on communities.
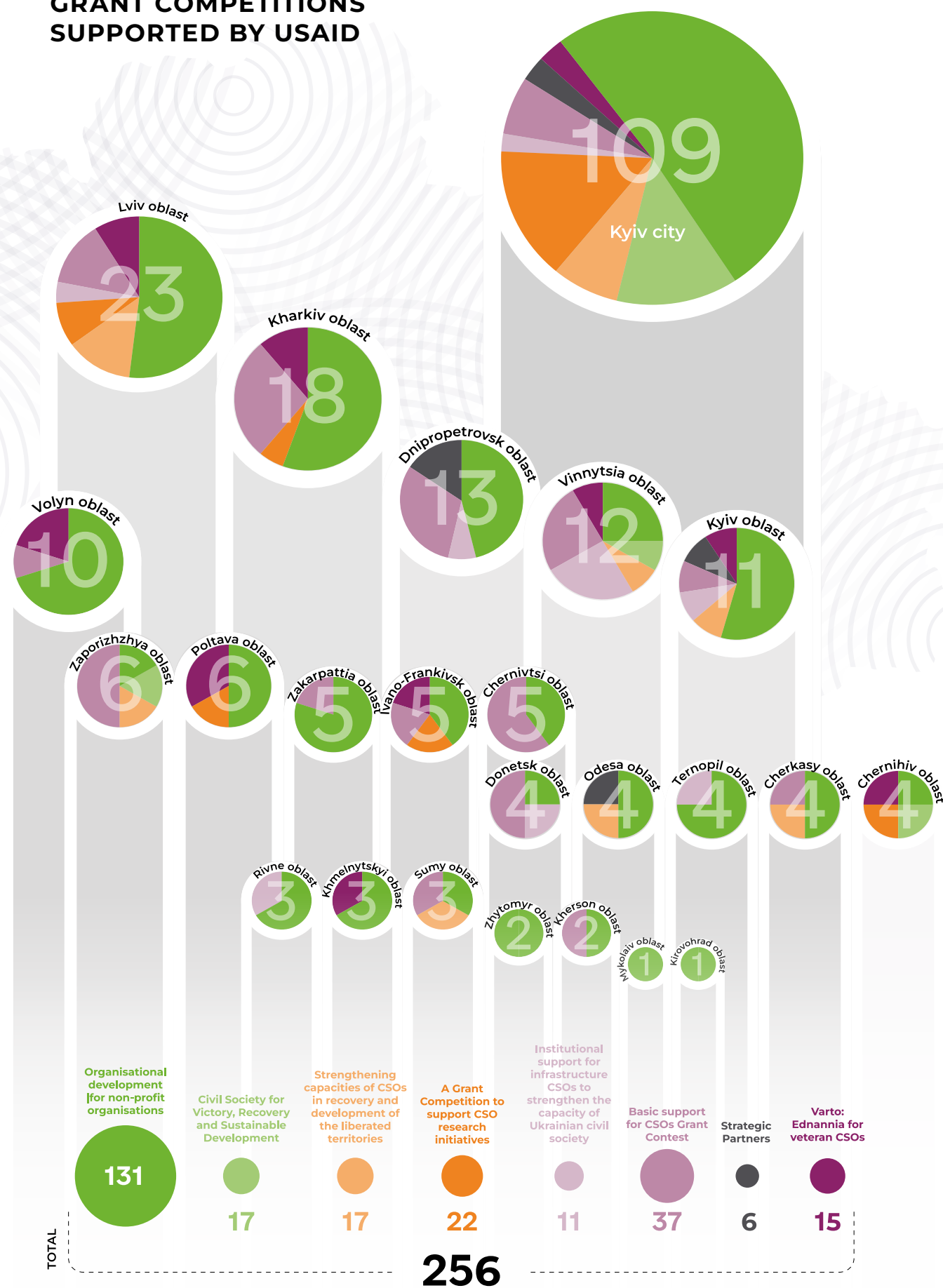
Legal enabling environment (LEE) for civil society improved

In 2024, the USAID/Activity significantly improved the legal framework for CSOs by facilitating the adoption of key laws: **No. 3703-IX On Local Democracy and No. 3841 On Public Consultations**, which broadened public participation in decision-making. The regulatory process for humanitarian aid was also simplified with the adoption of **Law No. 3448-IX and the introduction of an Automated Humanitarian Aid Tracking System, easing the bureaucratic burden on organisations**. These changes provided CSOs with legal tools for resilience and influence.

Research and learning of civil society sectoral challenges, opportunities, and best practices enhanced

The Activity's analytical work covered **22 projects** and an **Analytical Library** of **152 studies**, which was accessed by over **6,000 users**, creating an evidence base for project design and operations of CSOs across both humanitarian and development spheres. This strengthened CSOs' capacity to respond to the challenges of war and to build a sustainable future.

GRANT COMPETITIONS SUPPORTED BY USAID

- Kyiv city — 109
- Lviv oblast — 23
- Kharkiv oblast — 18
- Dnipropetrovsk oblast — 13
- Vinnytsia oblast — 12
- Kyiv oblast — 11
- Volyn oblast — 10
- Zaporizhzhya oblast — 6
- Poltava oblast — 6
- Zakarpattia oblast — 5
- Ivano-Frankivsk oblast — 5
- Chernivtsi oblast — 5
- Donetsk oblast — 4
- Odesa oblast — 4
- Ternopil oblast — 4
- Cherkasy oblast — 4
- Chernihiv oblast — 4
- Rivne oblast — 3
- Khmelnytskyi oblast — 3
- Sumy oblast — 3
- Zhytomyr oblast — 2
- Kherson oblast — 2
- Mykolaiv oblast — 1
- Kirovohrad oblast — 1

Legend:
- Organisational development for non-profit organisations — 131
- Civil Society for Victory, Recovery and Sustainable Development — 17
- Strengthening capacities of CSOs in recovery and development of the liberated territories — 17
- A Grant Competition to support CSO research initiatives — 22
- Institutional support for infrastructure CSOs to strengthen the capacity of Ukrainian civil society — 11
- Basic support for CSOs Grant Contest — 37
- Strategic Partners — 6
- Varto: Ednannia for veteran CSOs — 15

TOTAL: **256**

6 Strategic partners

Strategic partners of the project strengthened Ukrainian civil society in 2024. This year, ISAR Ednannia engaged six organisations working in the areas of media, European integration, culture, volunteering, fundraising, research, and business engagement.

Detector Media strengthened the media presence of civil society by publishing over **700 materials** on the subject. The School of Mindful Entrepreneurship implemented the STALI 2.0 programme, raising **1.4 million UAH** through crowdfunding. Easy Business held the EuroSummit with **400 participants** and developed a roadmap to strengthen CSO capacities in the field of European integration. The From the Country to Ukraine Foundation conducted training for CSOs, produced **8 documentary films**, and reached over

190,000 people with an information campaign, thereby contributing to building public trust in civil society.

The Ukrainian Volunteer Service, in partnership with the Leadership and Management Institute of UCU, launched Ukraine's first certificate programme The Art of Coordinating Volunteers, which trained CSOs to design and implement quality volunteer programmes, ensuring professional recognition and strengthening volunteer management in the civil sector.

The Your Support Foundation helped CSOs establish **27 partnerships** with socially responsible businesses, including companies such as EPAM and KFC, which enabled the mobilisation of over **18 million UAH** and significantly increased the financial sustainability of civil society organisations.

37 Basic support for CSOs Grant Contest

Basic support for CSOs Grant Contest was developed to support CSOs working in rapid humanitarian response to the challenges of war. In 2024, **37 organisations** received institutional support and carried out humanitarian missions across **13 oblasts of Ukraine**, helping over **747,000 people** and **207 animals**. They evacuated more than **6,400 civilians**, provided shelter for more than **6,000 IDPs**, and distributed **1,624 tonnes** of humanitarian aid, including food, medicine, and hygiene kits. The organisations also helped locate **400 missing children**, supported the operation of **97 hospitals**, conducted **1,288 therapy sessions**, and established **25 child-friendly spaces**. In addition to direct assistance, the grants also covered expenses for organisational development, training in fundraising, legal aid, social services, and career counselling. The strength of these organisations in times of crisis underscores the importance of sustainable funding that enables rapid response.

Due to the Basic Support Grant Competition from ISAR Ednannia, the **organisation ZDOROVI** was able to systematise its operations and significantly enhance support to medical institutions under wartime conditions. One of the key achievements was the introduction of emergency aid kits, which enabled hospitals to quickly receive the necessary medicines and equipment. In 2024, **27** such **kits** were delivered to **17 hospitals** in eight regions of Ukraine, providing vital assistance in critical conditions. In total, **246 medical facilities** received support over the year, with the aid provided amounting to **UAH 154.3 million**. This initiative saved hundreds of lives and strengthened the capacity of medical facilities to respond to the challenges of war.

ISAR Ednannia's support also helped ZDOROVI move to a new level of strategic planning. While the organisation initially operated in emergency response mode, the grant enabled the team to adopt an analytical approach to hospital support. By using National Health Service of Ukraine (NHSU) data and the financial indicators of institutions, the team began developing targeted deliveries, enabling the most efficient use of resources. Over the course of the year, the organisation processed **900 requests** from medical institutions, made **417 individual deliveries,** and established communication with **760 partners**. This not only improved the quality of healthcare services but also enabled the organisation to attract international partners and expand support opportunities for Ukraine's medical sector under wartime conditions.

SUCCESS STORY

(131) Organisational Development Grant Competition

To ensure that civil society and charitable organisations can not only respond to challenges but also grow, ISAR Ednannia regularly and systematically supports their organisational development. In 2024 **10 meetings** of the selection committee were held, during which **559 applications** were reviewed. As a result, **137 organisations** received support, and **131 projects** were funded for a total amount of **USD 220,460.318**.

A total of **113 organisations** have already implemented their grants aimed at strengthening their internal capacity and effectiveness. The majority of the supported initiatives were simple grants (**104 CSOs**) — they helped organisations develop development strategies, policies and procedures, communication and fundraising strategies. As a result, civil society is becoming more self-reliant, capable not only of surviving in times of crisis but also of strategic growth, resource mobilisation, and expanding its impact.
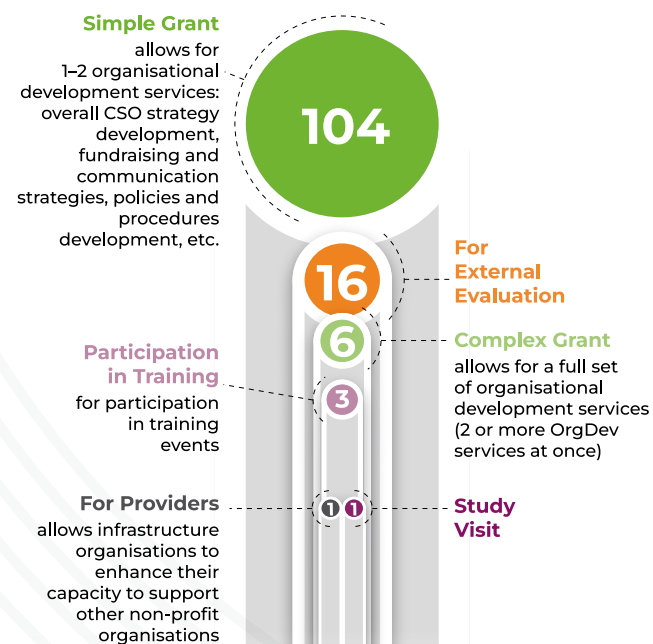

SUCCESS STORY

With the support of ISAR Ednannia, within the framework of the organisational development grant competition, the **Repower Foundation** implemented **the art project Behind the Smile: The Hidden Layers of Ukrainian Medics' Realities**, which is currently exhibited at the Artipelag Museum in Sweden. The idea for the project emerged during the development of the organisation's communication strategy supported by the grant.

The grant significantly enhanced the team's capacity to implement large-scale cultural initiatives that draw global attention to Ukraine's wartime context. Using X-ray images as a metaphor for invisible wounds, the exhibition became a powerful tool of cultural diplomacy, telling the world about the resilience and psychological challenges of Ukrainian military medics.

THE MOST POPULAR TYPES OF ORGANISATIONAL DEVELOPMENT GRANTS

Simple Grant
allows for 1–2 organisational development services: overall CSO strategy development, fundraising and communication strategies, policies and procedures development, etc.

104

16 — **For External Evaluation**

6 — **Complex Grant** allows for a full set of organisational development services (2 or more OrgDev services at once)

3

Participation in Training for participation in training events

For Providers allows infrastructure organisations to enhance their capacity to support other non-profit organisations

1 **1** — **Study Visit**

(11) Institutional support for infrastructure CSOs to strengthen capacity of Ukrainian civil society

As part of the institutional support grant competition for infrastructure CSOs, ISAR Ednannia funded **11 organisations** that contribute to the development of civil society through training, consulting support, and networking. The total funding amounted to **USD 402,861**, and support was provided to over **300 CSOs**, including relocated organisations, veteran communities, and new initiatives.

Grantees organised training programmes, forums, mentoring sessions, and produced information materials aimed at increasing CSO capacity in fundraising, project management, and organisational development. For example, the Savepeaceinua Foundation conducted intensive training sessions for **57 CSO representatives**, which helped **8 organisations** submit funding applications. Podilska Hromada Community Foundation involved **108 participants** from rural communities in Vinnytsia, Kyiv, and Cherkasy oblasts, helping to turn **54 ideas** into local fundraising projects. Rivne oblast branch of the OPORA civic network built a network of **12 active CSOs**, trained **66 participants**, and hosted a Forum for civic activists with **74 sector representatives.**

USAID
ВІД АМЕРИКАНСЬКОГО НАРОДУ

17 Strengthening capacity of CSOs to take leadership in the recovery and development of the liberated territories

In 2024, ISAR Ednannia administered **17 projects** across **7 regions** of Ukraine aimed at supporting civil society in the recovery of liberated territories. Through this initiative, local CSOs were able to establish cooperation with authorities, businesses, and communities, restore critical services, support education, media projects, and entrepreneurship.

21,000 participants took part in events organised by grantees, helping to increase civic engagement in the recovery process. A total of **130 documents** were developed

to improve the effectiveness of recovery programmes. Additionally, the media outreach got through to **3.7 million people**, ensuring access to verified information for residents of affected regions.

The competition also enabled the provision of **138** legal consultations and **3,200** legal and psychological counselling sessions. Project participants received business support, which helped 14 entrepreneurs attract **UAH 6.6 million** to restore their initiatives.

17 Civil Society for Victory, Recovery and Sustainable Development

In 2024, ISAR Ednannia administered **17 projects** aimed at strengthening civil society in Ukraine's recovery processes. Grantees implemented initiatives in local development, social services, information security, education, economic recovery, and international advocacy. The total amount of support reached **$1,809,849**, and activities covered communities across the country.

Key achievements included the development of **8 community** recovery pro-

grammes in Chernihiv and Zaporizhzhia oblasts, engaging over **1,100 representatives** of local authorities and CSOs. Educational initiatives, such as the Movyty.Motyvy online course, registered **10,500 users**, while information projects reached over **1 million people**.

This grant competition highlighted the critical role of civil society in recovery processes — from veterans' social reintegration to Ukraine's international representation.

Since the beginning of the full-scale invasion, thousands of veterans have been returning to their communities. How can we ensure not only support, but also a sense of purpose, inclusion, and dignity in their community life? This is the question the Association of Amalgamated Territorial Communities sought to answer when launching the **BezpekaSPIVDIIA** project with support from ISAR Ednannia.

In the Pustomyty community, this veteran reintegration model resulted in a voluntary fire brigade. Veterans once again took up service — this time for their communities. Their example was followed by others: in Saksahanska and Pokrovska communities infrastructure is already being prepared. In total, around **800 territorial communities** became familiar with the model. In places where there had been no solutions, action emerged — and with it, a new role for those who once defended the country.

22 A Grant Competition to support CSO research initiatives

In 2024, ISAR Ednannia administered **22 research projects** aimed at increasing the evidence base for recovery processes, European integration, and civil society development. This initiative enabled think tanks and CSOs to conduct in-depth research in the fields of economy, migration, environment, education, culture, veteran reintegration, and community security.

Key studies included an assessment of Kharkiv residents' potential participation in city recovery, an analysis of the gendered aspects of forced migration to the EU, a human-centred model of the veter-

an rehabilitation system, civil protection monitoring in communities, and an exploration of how Russian disinformation influences war crimes. Other studies examined the implications of European integration for Ukrainian agriculture and the effectiveness of environmental policies in postwar recovery programmes.

This competition became a vital tool for supporting civil society analytical initiatives, helping to build an evidence base for effective policy that responds to Ukraine's real challenges during war and recovery.

15 Individual research competition

In 2024, **16 individual researchers** presented the results of their projects focused on civil society during wartime, social transformations, and environmental challenges. This pilot grant competition introduced a unique opportunity in Ukraine by supporting not only think tanks and organisations, but also individual researchers.

Key topics included the role of volunteer initiatives, civic engagement in the recovery of liberated territories, the impact of Russian disinformation, access to information, and environmental protection. For

example, one study explored mechanisms of resistance in occupied Berdyansk, while another examined recovery strategies in Mariupol. Other studies focused on veteran reintegration models, IDP participation in civic life, and the role of think tanks in shaping Ukrainian foreign policy.

Research

2nd Heroes' Backbone Professional Fundraisers Summit

In 2024, ISAR Ednannia held the **2nd Heroes' Backbone Professional Fundraisers Summit**, which gathered around **1,000 representatives** of charitable organisations and volunteer initiatives. Participants discussed the challenges of strategic philanthropy during wartime and effective approaches to resource mobilisation.

The Summit featured speakers from the President's Office, international organisations, leading fundraisers, and civil society leaders. The event also included the presentation of the Heroes' Backbone: Stories of Ukrainian Fundraising in Wartime book, which documents key achievements in the field of philanthropy.

Held within the Ukraine Civil Society Sectoral Support Activity, the Summit became a platform for dialogue, experience exchange, and solution-seeking aimed at strengthening Ukrainian fundraising sector.

Read the book

Leadership Reboot Camp

ISAR Ednannia hosted the **4th Leadership Reboot Camp**, which brought together **42 leaders of civil society** to discuss challenges, explore solutions, and foster professional development.

The camp became a space for reflection, knowledge exchange, and strategic thinking. Participants analysed the impact of war on civil society, developed approaches to strengthen CSOs, and discussed future trends.

"We held the first Leadership Reboot Camp in 2022 to unite CSOs in the face of new challenges. We see the growing need for support, so we will continue this initiative, as it is our mission — nurture and unite leaders of the nation," — noted **Volodymyr Sheyhus**, ISAR Ednannia Executive Director.

The event was held within the Ukraine Civil Society Sectoral Support Activity.

Project Management and Organisational Development Schools

As part of the Ukraine Civil Society Sectoral Support Activity, ISAR Ednannia supported the Project Management and Organisational Development Schools, helping CSO representatives enhance professional skills, develop leadership, and improve organisational management.

Project Management Schools, coorganised with Point of Support NGO, brought together over **60 participants** from Chernihiv and Vinnytsia oblasts. Attendees worked on project management skills, exchanged experiences, and built partnerships for future collaboration.

Organisational Development Schools, co-organised with Curly Management Bureau in Kyiv and Lviv, engaged **76 participants**. The event's agenda combined strategical, advocacy, and communication modules, covering topics such as strategic development, fundraising, donor engagement, and communication strategies. **88.9%** of participants successfully completed the course and received the highest marks.

Fundraising School

In 2024, as part of the Ukraine Civil Society Sectoral Support Activity, ISAR Ednannia launched the Fundraising School — an intensive educational training for **24 participants** from across Ukraine. The training received **241 applications**, from which the most motivated CSO representatives were selected. It blended theoretical knowledge with practical skills, covering fundraising strategies, donor relations, grant proposal writing, and resource management.

The training ran in a hybrid format, with **85% of learning** focused on practical tasks.

After a six-day offline module, participants continued online, developing their fundraising strategies and grant proposals.

"ISAR Ednannia's Fundraising School is a launchpad into the profession. Participants gained knowledge, practical skills, and ideas for their projects to raise millions for the civil society sector. I'm confident this experience will benefit our graduates," — said **Svitlana Kuts**, Head of the Institute of Professional Fundraising and programme trainer.

Mentorship School

ISAR Ednannia Mentorship School supports mentor organisations in effectively guiding mentee organisations, contributing to their growth and development. The programme brought together and structured the experience of **20 professional mentors** from four mentorship programmes focused on strengthening CSOs' advocacy and management capacities.

In 2024, **21 participants** completed four online modules and three offline sessions, improving their knowledge of mentorship from 3.4 to 4.2 and their mentoring capacity to 4.4 on a 5-point scale. Additionally, online access to the school was launched: **two self-paced modules are now available on the e-learning.ednannia.ua** platform.

"This is the only school that teaches how to provide mentoring services from a mentor organisation to a mentee organisation. Organisational mentoring helps teams become resilient, capable, and influential," — said **Aliona Matviichuk**, the School's coordinator.

Mentorship School not only teaches the basics of mentoring but also develops broader management competencies, helping organisations improve advocacy skills, implement quality management, and enhance internal processes.

e-learning.ednannia.ua

The Power of Digital Solutions for the Civic Sector Programme

ISAR Ednannia, together with **EPAM Ukraine**, implemented the Power of Digital Solutions for the Civic Sector Programme, which helped **25 CSO teams** integrate modern technologies into their operations. During the month-long training, participants received mentorship support, attended a series of workshops, and developed their own digital solutions.

The programme addressed key aspects of digital transformation, including IT solutions for civic initiatives, cybersecurity, design thinking, and the Agile methodology. The final stage featured project pitching, where teams presented their innovations. The best ideas received technical support from EPAM Ukraine for implementation.

MindGame

In 2024, within the Ukraine Civil Society Sectoral Support Activity, ISAR Ednannia conducted four MindGame events to foster networking among civil society activists, CSO representatives, government, and international organisations. These intellectual competitions united participants around themes of national identity, history, and culture, creating space for shared values. Over the year, **20 teams** and more than **300 participants** took part in MindGame.

Workshops of Ideas

In 2024, ISAR Ednannia launched the Workshops of Ideas — a series of public lectures and discussions uniting civil society representatives around key ideas and values. Over the year, four sessions were held featuring journalist and publicist **Vitaly Portnikov**, military chaplain and philosopher **Andriy Zelinskyi**, Head of the Centre for Civil Liberties **Oleksandra Matviichuk**, and philosopher **Vakhtang Kebuladze**. A total of **168 people** took part, making Workshops of Ideas a valuable space for reflecting on the challenges faced by the modern civil society.

Fundraisers' Meet-up

In 2024, ISAR Ednannia launched a series of meetings to discuss sustainable fundraising strategies, sector challenges, and new approaches to resource mobilisation. The first Fundraisers' Meet-up gathered **24 participants** at the Civil Society Home, where they explored current trends in philanthropy and exchanged experiences.

Participants also reviewed findings from the the Third Sector as the Third Force study, which highlighted key aspects of resource mobilisation during wartime. The panel discussion focused on effective fundraising methods and adapting fundraising strategies to today's challenges.

Strengthening Civic Engagement In Early Recovery In Liberated Territories

In 2024, ISAR Ednannia administered the Strengthening Civic Engagement in Early Recovery in Liberated Territories grant competition with the support of the Partnership Fund for a Resilient Ukraine, funded by the governments of the United Kingdom, Canada, the United States, Finland, Sweden, and Switzerland. The competition aimed to enhance cooperation between citizens and local authorities to ensure effective community participation in early recovery processes.

KEY RESULTS:

- **37 civil society** organisations from **7 oblasts of Ukraine** received grants to promote social cohesion, volunteering, and citizen engagement in decision-making processes.
- **66 community spaces** (youth and cultural centres, sports grounds, hubs) were created or restored, enabling over **900 community events**.

Within the project, some CSOs brought on board private businesses, obtained building materials, and co-financed their own projects. For instance, **Studenykivski Dzherela NGO**, during the development of an **Early Recovery Plan**, engaged descendants of a local settlement's founder in restoring the community museum.

Thanks to established cooperation, residents were able to respond promptly to crises, including a major fire in Sviatohirsk and Lyman communities, during which **Union of ATO Veterans Donbas NGO** secured support from international organisations and businesses for rescue operations and fuel supplies.

One of the key achievements of the grant competition was the creation of a **voluntary fire brigade (VFB)** based on a CSO. The Hlukhiv community followed the proposed model and registered **Hlukhiv Firefighters NGO** — an innovative approach made possible by 2023 legislative changes. This model, popular in Poland, enables VFBs to attract grant funding and become more financially independent, unlike fire brigades maintained by local councils.

Creating a VFB as a CSO helps optimise community expenditures, as it does not require mandatory hiring of a director and accountant, unlike a municipal institution. This approach makes fire brigades more flexible, cost-effective, and aligned with European standards. Hlukhiv's experience offers a valuable reference for other communities looking to establish their own voluntary fire brigades.

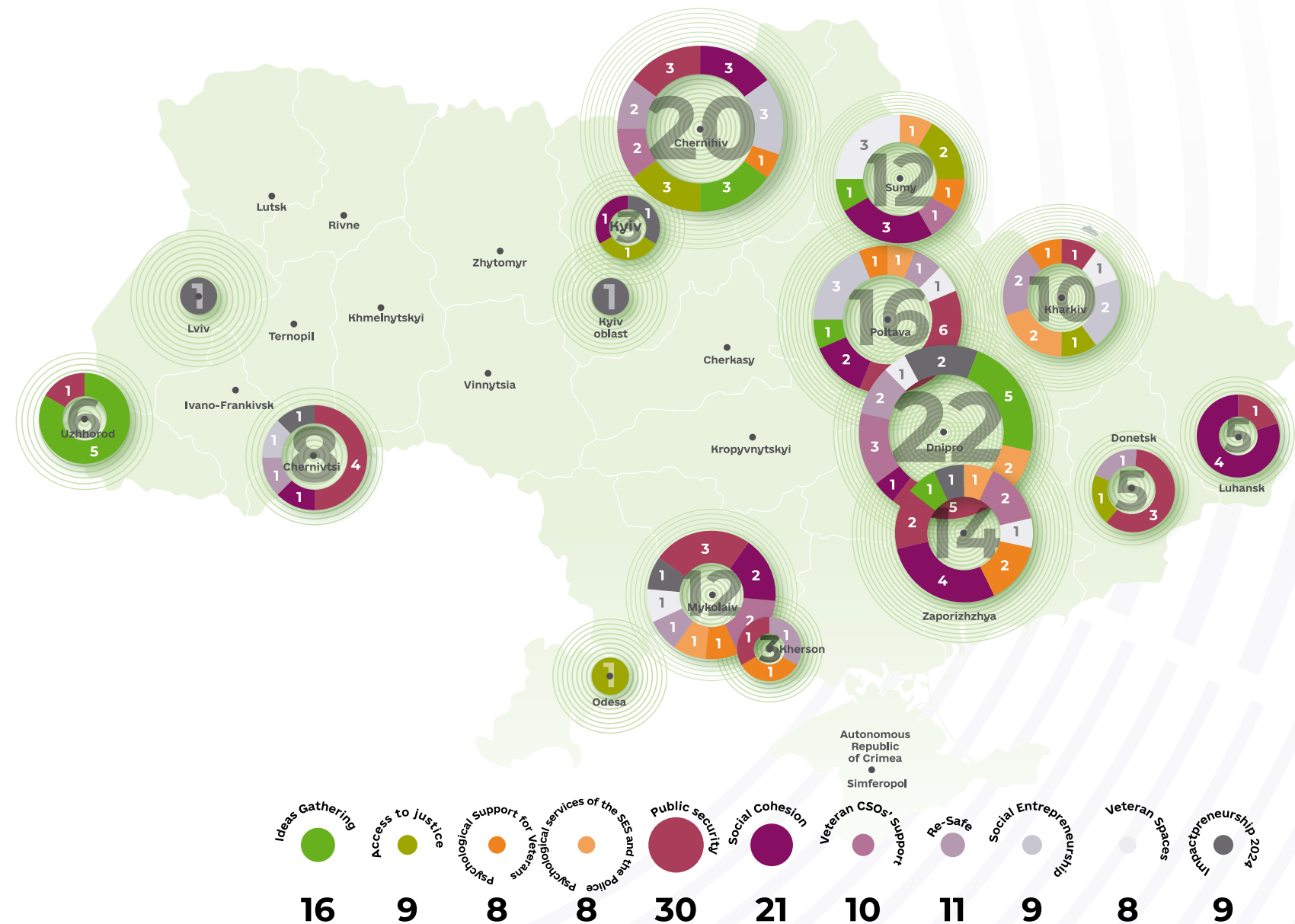SUCCESS STORY

PROJECT

Supporting CSOs in Frontline Areas

In frontline Zaporizhzhia, where war has worsened accessibility issues, the project **Meeting Place — Inclusive Dialogue** by Mazal Tov Jewish Community Centre became a support hub for people with disabilities. Supported by the programme, an inclusive space was created to unite activists, local authorities, and residents. The hybrid event format allowed even displaced individuals from Zaporizhzhia to stay engaged in the city's development.

The project enabled personal and professional growth in the community. For example, local resident Marianna developed an inclusive theatre and became a director; Iryna, an evacuee, learned sewing and plans to launch adaptive clothing line; Alla continued running her business despite health challenges; and Pavlo mastered graphic design and now teaches others. The project provided them with both support and tools for self-fulfilment. It not only raised awareness of the needs of people with disabilities but also created new opportunities, promoting social cohesion even in difficult times.

In 2024, ISAR Ednannia administered 11 grant competitions as part of the Small Grants Programme, implemented with the support of the United Nations Development Programme (UNDP) under the EU4Recovery — Empowering Communities in Ukraine project, funded by the European Union and the governments of Denmark and the Netherlands.

KEY RESULTS:

- **139 organisations** received grants totalling over **USD 1.5 million.**
- **91,000 people** received direct support.
- **1,586,400 people** were reached by project initiatives.
- **The competitions** covered **12 regions of Ukraine,** including frontline communities and areas with large IDP populations.

The project significantly improved safety and quality of life in these communities. **33 projects** contributed to comprehensive protection systems, including closed-circuit television (CCTV) installations, safe bus stops, school shelters, and rescue equipment provision. **Eight psychological relief rooms** supported rescuers' mental health, and **eight projects offered free legal aid to vulnerable populations**. Special attention was paid to social integration — **six inclusive projects** promoted the participation of people with disabilities, while five environmental initiatives improved local ecosystems and raised awareness of responsible consumption.

The project also supported economic recovery and human capital development. **18 social enterprises** created new jobs and contributed to community financial stability. Nine youth hubs enabled local youth and IDPs to learn and co-create initiatives. Additionally, **18 educational programmes** covered a broad range of topics — from business skills and digital literacy to first aid and English language training. Eight veteran spaces were opened, and **23 projects** offered psychological support to defenders and their families through training, art therapy, and counselling.

NUMBER OF PROJECTS SUPPORTED BY UNDP AND ISAR UNITY IN 2024

Ideas Gathering	Access to justice	Psychological Support for Veterans	Psychological services of the SES and the Police	Public security	Social Cohesion	Veteran CSOs' Support	Re-Safe	Social Entrepreneurship	Veteran Spaces	Impactpreneurship 2024
16	9	8	8	30	21	10	11	9	8	9

Strengthening the Public Health Sector

pact building local promise.

ISAR Ednannia contributes to strengthening the public health sector, particularly by enhancing the organisational capacity of organisations working in this field. In 2024, ISAR Ednannia launched the Capacity Building for CSOs and CDCP programme with support from the USAID Building a Resilient Public Health System project. The programme runs for 28 months (from 16 September 2024 to 31 December 2026) and aims to enhance the organisational and technical capacity, programme effectiveness, impact, sustainability, and self-reliance of civil society organisations (CSOs) and Centres for Disease Control and Prevention (CDCP).

MAIN PROGRAMME AREAS:

- **Advisory and mentoring support** in the implementation of individual Change Action Plans.
- **Grants and vouchers** for organisational development via the Civil Society Home platform.
- **Training sessions and meetings** tailored to the identified needs of organisations.

KEY RESULTS FOR 2024:

- In November 2024, a monthly grant/voucher competition was launched for CSOs and CDCP. Between November and December 2024, applications from **three CSOs** and **four CDCP were supported.**
- **Seven informational events** were held for CSOs and CDCP to teach them with the grant/voucher competition conditions, organisational development service options, and the use of the Civil Society Home platform.

During 2024–2026, the programme will offer **70 grants** for CSOs and **127 vouchers** for CDCP through the grant/voucher competition. This mechanism will enable organisations to enhance their capacity by funding organisational development activities: CSOs will receive direct funding, while ISAR Ednannia will procure services for CDCP using a voucher-based mechanism.

SOLVE: Strengthening Organisations for Long-Term Impact Project

Save the Children
Humanitarian Leadership Academy

ISAR Ednannia is implementing the SOLVE: Strengthening Organisations for Long-Term Impact project aimed at supporting 20 Ukrainian local organisations working in the humanitarian sector. The initiative is supported by Save the Children in Ukraine and the Humanitarian Leadership Academy (HLA) and focuses on empowering CSOs through organisational development, increased resilience, and strengthened community impact.

KEY RESULTS:

- **Nine organisational development experts** provided hands-on support to **20 CSOs**, which selected three priority development areas, including facilitated sessions, policy and procedure reviews, statute updates, and more.
- **50 key documents** were developed in collaboration with experts to build the organisational capacity of **20 CSOs** in the humanitarian sector.
- **134 participants** took part in **three Organisational Development Schools**, gaining practical knowledge in team and project management, fundraising, financial management, communications, monitoring, and evaluation.
- **Four Organisational Development Guides** were developed covering communications, SMM, fundraising, and project management. These materials will serve as navigation tools for CSOs to continue their development beyond the project's duration.

"Our partnership with ISAR Ednannia is incredibly important. It provides comprehensive organisational support to CSOs. We are convinced that these investments will pay off manifold and strengthen the organisations and communities in which they operate," — said **Anastasiia Korobchuk**, Learning Solutions Specialist at the Humanitarian Leadership Academy (HLA).

Strong Civil Society of Ukraine — A Driver Towards Reforms And Democracy

ASKOLD AND DIR
NORWEGIAN-SWEDISH FIGGLES FUND

At the end of 2024, the Norwegian-Swedish Askold and Dir Fund was launched in Ukraine, created with support from governments of Norway and Sweden. The Fund will be administered by ISAR Ednannia as part of the project Strong Civil Society of Ukraine — a Driver towards Reforms and Democracy.

The Fund is aimed at supporting civil society, which plays a key role in Ukraine's recovery and the advancement of democratic processes. The Fund's name honours the historical ties between Ukraine and the Scandinavian nations, symbolising European integration and international support.

THE PROJECT INCLUDES:

- **Grants for organisational development**, recovery, advocacy campaigns, research, and media projects.
- **Training for CSOs** through workshops, webinars, and specialised educational programmes.
- **Support for networking and cooperation** between civil society organisations.
- **Modernisation of the Civil Society Home platform** to help CSOs connect with service providers and enhance their organisational capacity.

Eropean Union UNITУ4COMMUNITУ

Funded by the European Union

At the end of 2024, ISAR Ednannia launched the three-year EU Unity4Community Project funded by the European Union. The initiative aims to strengthen connections between civil society, public authorities, and local residents to jointly address challenges, build trust, and contribute to a democratic and European future of Ukraine.

The project supports local leadership development, community engagement around shared solutions, and policy-making aligned with people's needs. It forms part of Ukraine's strategic course toward European integration, where civil society acts as a driver of reform.

THE PROJECT PROVIDES FOR:

- **The Recovery Officers training programme** for 300 representatives of CSOs and local authorities;
- **Grant support** for research, reforms, monitoring, and the creation of (Unity) Ednannia Points in communities;
- **Analytical products** to support effective local decision-making.

The project will serve as a platform where communities may create change through dialogue, partnership, and trust — built on shared values and European principles.

ENABLING LEGAL ENVIRONMENT FOR CIVIL SOCIETY

Expanding Public Participation Mechanisms

1

In 2024, experts of **the Ukraine Civil Society Sectoral Support Activity** continued to improve mechanisms for local democracy, ensuring CSOs' access to decision-making processes. Throughout the year, consortium experts actively contributed to the development and advocacy of legislative changes. In March 2024, the Ukrainian Centre for Independent Political Research (UCIPR) presented draft **Law No. 7283 On Local Democracy**, incorporating **298 MP-proposed** amendments aimed at expanding opportunities for the civic sector. As a result of advocacy efforts, the President of Ukraine signed **Law No. 3703-IX On Local Democracy**, a major step in strengthening civic participation.

Improving the Public Consultation Mechanism

2

On 17 October, the President of Ukraine signed **Law No. 3841 On Public Consultations (reg. No. 4254)**, the result of years of work by UCIPR experts, including under the USAID/Activity. Following Parliament's adoption of the Law on **20 June**, experts launched an advocacy campaign urging the President to sign it. This included meetings with officials, official letters, and mobilising over **40 CSOs** to publicly support the law.

The law introduces clear rules for conducting public consultations at both national and local levels. It ensures the involvement of the public, CSOs, and other stakeholders in key decision-making processes. The new mechanism allows for consultations in various formats — online, public discussions, or in-person meetings — and requires public authorities to publish reports on the results.

Simplifying Humanitarian Aid Regulation

3

In 2024, the USAID/Activity, along with its partners, continued work on improving humanitarian aid legislation initiated in 2023. Thanks to advocacy efforts, **Law No. 3448-IX was passed**, streamlining the import of humanitarian aid by removing the requirement for a Ministry of Social Policy Commission decision. Additionally, an Automated Humanitarian Aid Registration System was introduced, which suspended monthly reporting until its full implementation. The Civil Society Home, as a key dialogue platform between civil society and government, played a central role in engaging activists in shaping reforms in 2023, laying the groundwork for changes implemented in 2024.

Throughout the year, over **20 stakeholder consultations**, **15 working group meetings**, and a major meeting with **170 representatives of volunteer initiatives and CSOs** were held. These efforts led to amendments to Cabinet **Resolutions No. 953 and No. 584**, facilitating the import of vehicles for medical institutions and introducing a declarative approach to humanitarian aid registration. To support the civic sector, ISAR Ednannia, UCIPR, and partners created educational materials, including the Volunteer-to-Volunteer Guide, helping organisations quickly adapt to new rules for aid registration and distribution.

- **Planning in Youth Policy**

  ISAR Ednannia actively contributes to the development of strategic youth policy documents. In 2024, the Civil Society Home hosted a partnership meeting dedicated to implementing **the Strategy of strengthening of Ukrainian national and civic identity** until 2030, gathering over **150 participants**. A series of regional consultations helped generate proposals for the Strategy implementation. Additional meetings of the Community of Practices were held to draft the State Programme on Identity for 2024–2028, involving **45 representatives** of government, CSOs, and international projects.

- **ISAR Ednannia also supported coordination efforts for the Ukrainian Youth Foundation (UYF)**,

  contributing to its strategic development. At a partnership meeting attended by **30 representatives** from the Ministry of Youth, UYF, and international organisations, the 2030 Strategy of the Ukrainian Youth Foundation was presented and implementation plans discussed.

National Strategy for Civil Society Development

In partnership with the SCMU, ISAR Ednannia continues to foster civil society development by engaging CSOs in shaping strategic frameworks. In 2024, the Civil Society Home hosted an information session launching the joint process of updating the National Strategy for Civil Society Development for 2025–2026. Around **50 participants** from CSOs, government agencies, and international organisations attended the event.

Additionally, four online events engaged **164 participants** from civil society and public institutions to discuss key challenges in CSO development. During **Open Government Week**, the Civil Society Home hosted the **Fifth Element** expert session with **50 participants**, generating recommendations for the new strategy's action plan.

ASSESSING THE ENVIRONMENT FOR CIVIL SOCIETY IN UKRAINE

The CSO Meter is an analytical tool that enables assessment of the legal and practical landscape affecting civil society. It helps identify key challenges and reform priorities to improve the enabling environment for CSOs.

Read the report

In 2024, ISAR Ednannia became the national partner of the **CSO Meter: Empowered for Action project**, implemented by the **European Centre for Not-for-Profit Law Stichting (ECNL)** with funding from the **European Union**. The project spans **2017–2027** and monitors the environment in which civil society organisations operate in Ukraine and other Eastern Partnership countries.

The CSO Meter evaluates the civil society environment across **11 areas**, covering fundamental rights and freedoms (freedom of association, equal treatment, access to funding, freedom of peaceful assembly, right to participate in decision-making, freedom of expression, right to privacy, state duty to protect), as well as enabling conditions such as public support and CSO cooperation with the government.

Based on the 2024 analysis, researchers identified **key reform directions** to improve conditions for civil society:

- Digitalisation of CSO-related services via the Diia Portal
- Consideration of CSO specifics in public procurement
- Improved access to banking services
- Review of the Law of Ukraine on Public Consultations
- Amendments to the Tax Code to support volunteers

"Despite the full-scale war, Ukrainian civil society demonstrates remarkable resilience, serving as a cornerstone of democracy and a key force in maintaining social cohesion," — stated **Asier Santillan**, Head of European Integration, Governance and Rule of Law, Civil Society Section at the Delegation of the EU to Ukraine.

ASSESSMENT OF 11 AREAS IN 2024

	OVERALL	LEGISLATION	PRACTICE
STATE-CSO COOPERATION	5,3	5,7	4,8
STATE DUTY TO PROTECT	3,7	4	3,4
ACCESS TO FUNDING	4,7	5	4,4
STATE SUPPORT	4,4	4,7	4
FREEDOM OF ASSOCIATION	5,6	5,6	5,5
DIGITAL RIGHTS	4,8	5,1	4,4
EQUAL TREATMENT	5,3	5,4	5,1
RIGHT TO PRIVACY	4,1	4,9	3,2
FREEDOM OF PEACEFUL ASSEMBLY	4,7	4,9	4,5
FREEDOM OF EXPRESSION	4,9	5,5	4,2
RIGHT TO PARTICIPATION IN DECISION MAKING	4,8↑	5,2↑	4,3

DEVELOPMENT OF PHILANTHROPY CULTURE AT INTERNATIONAL AND LOCAL LEVELS

PEOPLE TO PEOPLE

PEOPLE to PEOPLE
world saves Ukrainian communities

The People to People initiative, launched by ISAR Ednannia after the full-scale invasion, transformed private contributions from individual donors, private foundations, and business entities into a powerful support mechanism for community foundations. Due to private donations, the programme has become a standing grant competition supporting community foundations in implementing key social projects, restoring infrastructure, and improving the quality of life for Ukrainians. In 2024, 14 community foundation projects from six oblasts of Ukraine received grant support.

KEY RESULTS IN 2024:

- **$87,560.38** allocated to support community foundations in implementing local projects;
- **$44,212.78** raised at the local level through community co-financing;
- **27,670 individuals** received direct assistance;
- **10,000 kg of recyclable** materials collected to fund social initiatives.

With the support of grants, community foundations renovated four community spaces, including a bomb shelter that now serves as a safe refuge for over **100 residents**, and improved conditions in **two rehabilitation centres**. Additionally, 166 children from low-income families received free dental care, **307 households** received subsidised land cultivation services, and **two children's play areas** were established in hospitals for **7,100 young patients**.

ISAR Ednannia is grateful to every donor, private and business foundation that supports the People to People programme, turning financial contributions into lasting solutions for community recovery and development.

SUCCESS STORY

Baryshivka community in Kyiv oblast experienced several months of occupation in 2022, leaving deep emotional scars, particularly among youth and children. Through ISAR Ednannia's **People to People Programme**, the Berezan Community Foundation implemented the Power of Small Steps project aimed at improving the mental and physical well-being of young people. The project introduced **10 initiatives** in schools and lyceums — from creating sports grounds and gyms to setting up youth spaces and organising eco-events, during which youth collected **10 tonnes of recyclables** and raised **$1,815 in co-funding**.

These efforts benefitted **3,066 children**, launching eight long-term projects that will continue serving the communities for years to come. The foundation's innovative approach — using recycling as a resource — was particularly inspiring. It not only helped fund initiatives but also taught youth about responsibility and environmental awareness. This story proves that even small steps, united by a shared goal, can lead to meaningful change, restoring joy and confidence in the future for children and youth.

PROGRAMME

CHARLES STEWART MOTT FOUNDATION

Strengthening Community Foundations

In 2024, ISAR Ednannia, in partnership with the Mott Foundation, continued to support the development of community foundations in Ukraine. This initiative aims to strengthen local philanthropy, enhance the resource mobilisation capacity of community foundations, and expand their impact on local development.

This year, 15 community foundations from 11 oblasts of Ukraine received support, contributing to their institutional sustainability and strengthening partnerships with local communities.

A community foundation is a non-profit charitable entity that can be established in any locality to address local needs. In Ukraine, community foundations unite active residents and work with government and business sectors to improve quality of life and attract additional resources for socially beneficial initiatives.

ISAR Ednannia was the first organisation in Ukraine to provide support to community foundations, launching this work in 2009. Today, over 20 community foundations operate nationwide, actively implementing local projects and engaging donors in community development.

SUCCESS STORY

As a frontline city, Kharkiv has faced enormous challenges since the full-scale invasion — from increased community needs to resource constraints for local organisations. **The Toloka Kharkiv Community Foundation** recognised the urgent need to scale its operations to meet local demands and remain effective during wartime.

Thanks to a grant from **the Strengthening Ukrainian Community Foundations project**, supported by **ISAR Ednannia and the Charles Stewart Mott Foundation**, Toloka enhanced its capacity in 2024 by upgrading technical equipment, developing a communications strategy, and conducting a sociological survey of community needs. New laptops, tablets, a phone, Zoom and X-Tiles software, and branded promotional materials (100 t-shirts, 10 sweatshirts) improved coordination and visibility.

The project not only boosted team productivity — it expanded **Toloka's reach in Kharkiv oblast**. With the support of a designer, accountant, and PR manager, the foundation developed a modern brand book, updated its website, and improved financial transparency. These efforts led to a 10% increase in donor and partner trust and a 25% growth in social media followers. The community survey offered valuable insight into the needs of vulnerable groups — including IDPs, people with disabilities, and large families — laying the foundation for future projects. This story illustrates how strategic support can turn a local foundation into a powerful agent of change, improving community life even in the most difficult times.

STRATEGIC GOAL
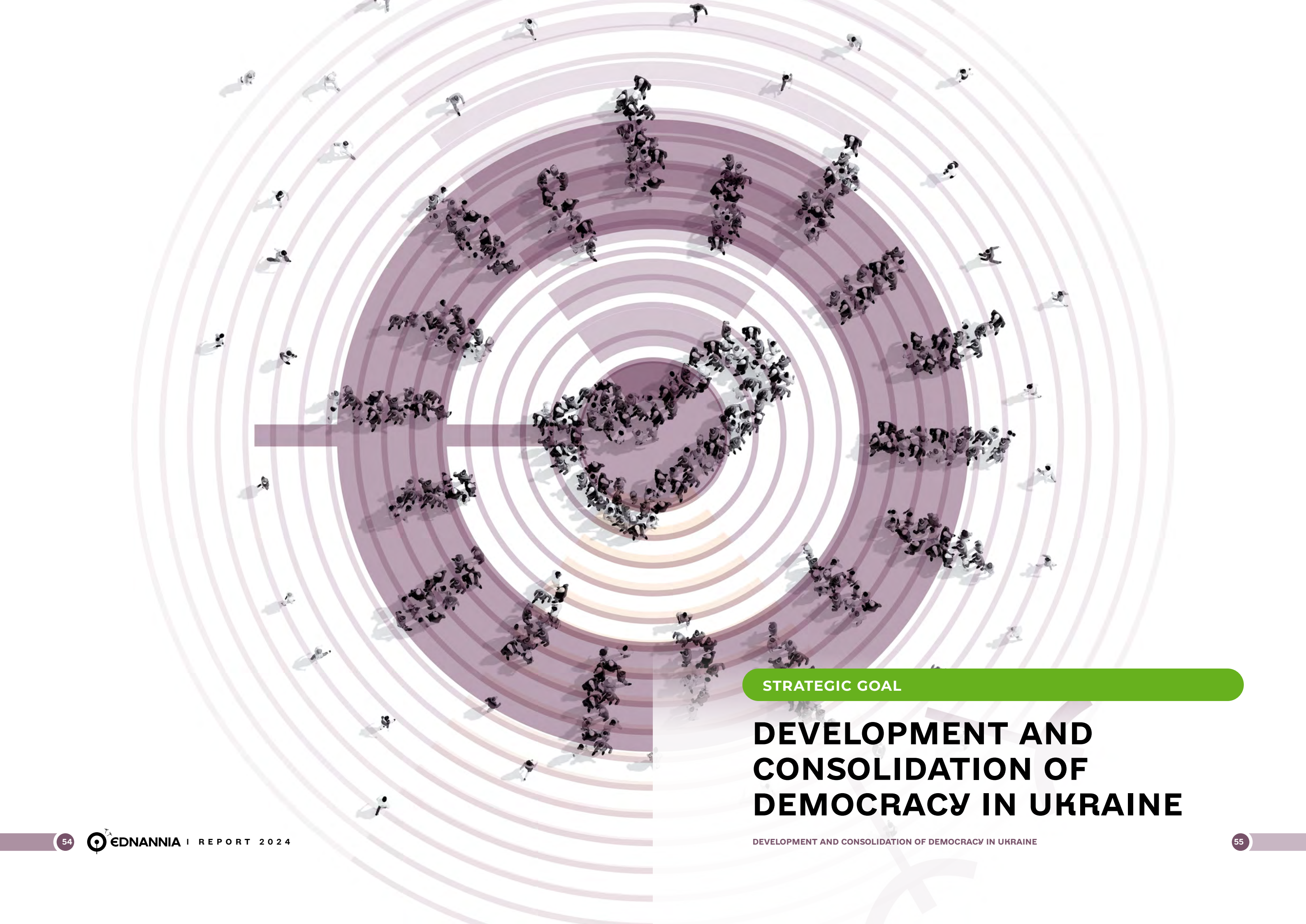
DEVELOPMENT AND CONSOLIDATION OF DEMOCRACY IN UKRAINE

Youth Capacity Development in Western Regions of Ukraine

The Youth Capacity Development in Western Regions of Ukraine programme is a comprehensive initiative aimed at building sustainable youth infrastructure and expanding opportunities for young people. ISAR Ednannia implemented this large-scale programme in **7 oblasts of Ukraine** during 2023–2024 in partnership with UNICEF and with support from the governments of Japan, Norway, and Germany through the development bank KfW, working alongside **11 implementing partners**.

The programme focused on developing youth infrastructure, supporting youth councils, promoting social entrepreneurship and non-formal education, creating opportunities for self-realisation and engagement in community life across Volyn, Lviv, Ternopil, Ivano-Frankivsk, Rivne, Chernivtsi, and Zakarpattia oblasts.

PROGRAMME RESULTS AND ACHIEVEMENTS:

Over **two years**, the programme reached **228,000 young Ukrainians** (**111,700 unique participants**), including **4,077 IDPs** and **814 individuals** with disabilities.

1 Youth Centres

The programme supported the opening of **10 new youth centres** and the renovation of **2 existing facilities** in Lviv, Volyn, and Zakarpattia oblasts. The project invested **UAH 13.1 million** in refurbishment and team development, while local communities contributed over **UAH 13.7 million** in 2024 for renovations and programme development in 2025. The youth centres engaged over **21,000 young people**.
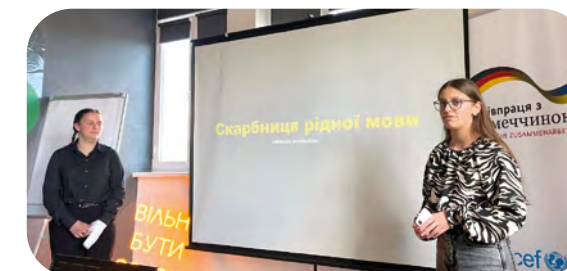
Youth Centre Guide

2 Youth Councils

The programme supported **15 youth councils**, reaching over **6,500 young people** in Volyn, Zakarpattia, and Lviv oblasts.

Advisor: Youth Council from Theory to Practice

3 Supporting Local Youth Programmes

A mechanism was created to channel grant funds to community accounts for youth programming. **Three municipalities received** funding:

- Torchyn — **UAH 400,000** for mobile youth outreach;
- Kovel — **UAH 700,000** for youth centre renovation and equipment;
- Mykolaiv — **UAH 300,000** for youth engagement activities.

4 Youth Workers

More than **2,000 social and educational workers** across **7 oblasts** completed youth work training, with many joining the national Youth Worker programme alumni network.

5 UPSHIFT

In 2023–2024, **18 UPSHIFT** waves were held with six implementing partners, involving **846 young people** and reaching over **21,000 youth** in **six oblasts**. Best practices and lessons learned were compiled into a set of recommendations for future UPSHIFT generations.

Read more

6 Non-formal Education

In Lviv region, **20 children's clubs** hosted over **500 events** with **1,905 participants**.

Impact report

7 Social Entrepreneurship in Youth Centres

12 youth centres were launched in Lviv, Zakarpattia, and Volyn oblasts, with institutional, legal, and equipment support provided to all social enterprises.


8 School-Based Social Entrepreneurship

In Lviv oblast, **23 teams launched** school-based social enterprises: **13 supported** by the programme, **10 funded locally**. The initiative received national recognition with the Ukrainian Enterprise Promotion Awards 2024. Over **3,400 children** participated in these school enterprises.

GMF
IDEAS LEADERSHIP HOPE

MOVING FORWARD TOGETHER

Strengthening capacities of Journalists
to Report on Recovery and European Integration

In 2024, ISAR Ednannia continued to support local and regional journalists, equipping them with knowledge and skills to effectively report on Ukrainian recovery and European integration. The project was supported by the European Union and the German Marshall Fund of the United States.
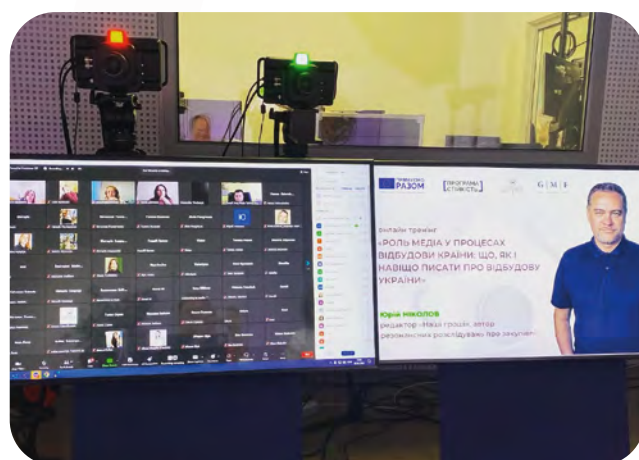
KEY RESULTS:

- **195 journalists** participated the online training course Rebuilding Together: How to Report on Recovery in Challenging Times, with **67 receiving** certificates.
- **51 journalists** submitted entries to **the Rebuilding Ukraine: Path to Unity** journalism contest, resulting in the publication of **61 analytical articles**.
- **4 pieces** were selected as winners across categories, with **1 receiving** a special award from ISAR Ednannia.

The project combined lectures and hands-on training by top media experts. Trainers included **Yurii Nikolov**, editor-in-chief of Nashi Hroshi (Our money) project and investigative journalist; **Oleksii Minakov**, PR manager in IT and AI; and **Anatoliy Martsynovskyi**, journalist and media trainer.

Yurii Nikolov, trainer:

"Today was my first-ever anti-corruption training with over a hundred participants registered. I've never seen such interest and active engagement before!"

Inna Zhuravel, participant:

"Despite my media experience, I learned so much about recovery, European integration, and the role of civil society. Ukraine's rebuilding isn't just about infrastructure — it's about people. We must start telling these stories now, with the perspective of future EU membership!"

CSO RECOVERY COMMUNITY
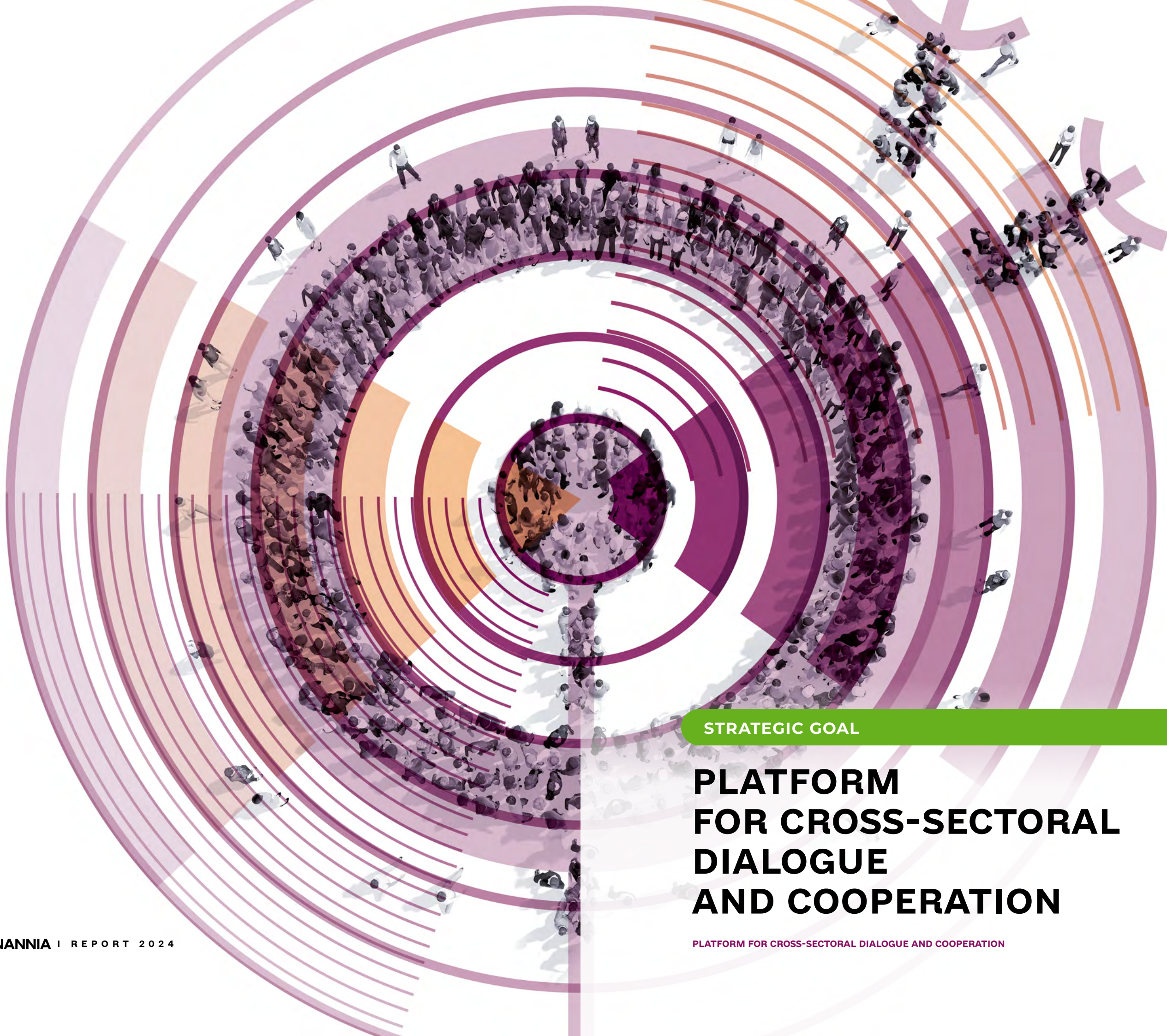
EMBASSY OF THE UNITED STATES
KYIV, UKRAINE

With support from the **Democracy Fund of the U.S. Embassy in Ukraine**, ISAR Ednannia united **50 civil society organisations** working on Ukraine's recovery at local and regional levels into the **CSO Recovery Community**. Areas of focus included environment, healthcare, education, housing, business support, civic engagement, and veteran reintegration.

Evaluation showed that **80% of CSOs reported operational changes**, **70%** improved cooperation with local governments, and **40%** expanded their areas of expertise or activities.

In 2024, the Community carried out four joint initiatives: developing mechanisms for citizen engagement in recovery, improving data collection for strategic recovery, studying the reuse of destruction waste, and analysing public participation in rebuilding efforts.

In April 2024, the final Community meeting was held, where participants shared their achievements and agreed on future steps. According to the signed **Memorandum of Cooperation**, the Community will continue to operate, responding to community needs and advancing recovery sector transformation.

PLATFORM FOR CROSS-SECTORAL DIALOGUE AND COOPERATION

CIVIL SOCIETY
HOME

Analytical library
(Knowlegde Clearing House)
a unique knowledge and
research base

ANALYTICS

NGO Studio
Video and sound
recording

NGO.Studio

XIII Civil Society
Development Forum
(with)STAND!

[with]STAND

Home
for events

CIVIL SOCIETY
HOME
Ednannia

Marketplace
for Organisational Development Services

CIVIL SOCIETY
HOME

ECOSYSTEM • EDNANNIA

CIVIL SOCIETY HOME

The Civil Society Home is an ecosystem developed by ISAR Ednannia that integrates essential support tools for the civic sector: a Marketplace for organisational development services, an Analytical Library, NGO Studio, an event space, and the Civil Society Development Forum. In 2024, it continued to grow, expanding access to resources, knowledge, and partnerships for CSOs.

Marketplace for Organisational Development Services

A **platform** supporting organisations through grants, service provider selection, and access to learning resources. In 2024, **131 grantees** used the platform, and **36 providers** hosted webinars that generated over **15,600 views** on social media.

Analytical Library

The only online hub of research and materials about civil society, offering up-to-date analytical content. In 2024, **152 studies** were uploaded, and the website was visited by over **6,000 users.**
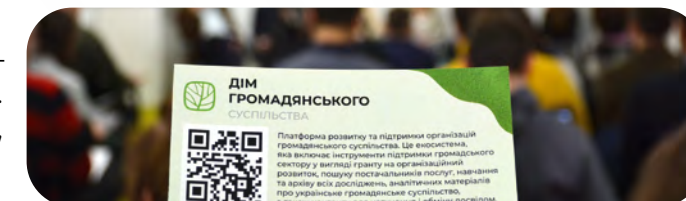
NGO.Studio

A media platform for discussing current issues, recording videos and podcasts, and publishing lectures, webinars, and CSO success stories. In 2024, the studio hosted **54 events** that promoted knowledge sharing across civil society.


Civil Society Home as event space

A venue for events, training sessions, and meetings that foster cooperation between CSOs, government, and international partners. In 2024, it hosted **73 public events** attended by **3,836 people.**

Civil Society Development Forum

The largest annual civic sector event that brings together activists, donors, business, media, and government to exchange ideas, learn, and collaborate. **The XIII Civil Society Development Forum (with) STAND!** gathered **4,000 in-person** participants and **7,000 online**.
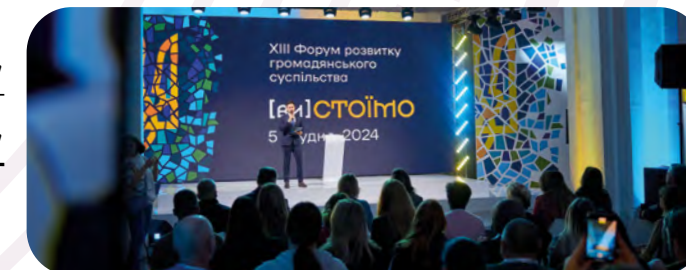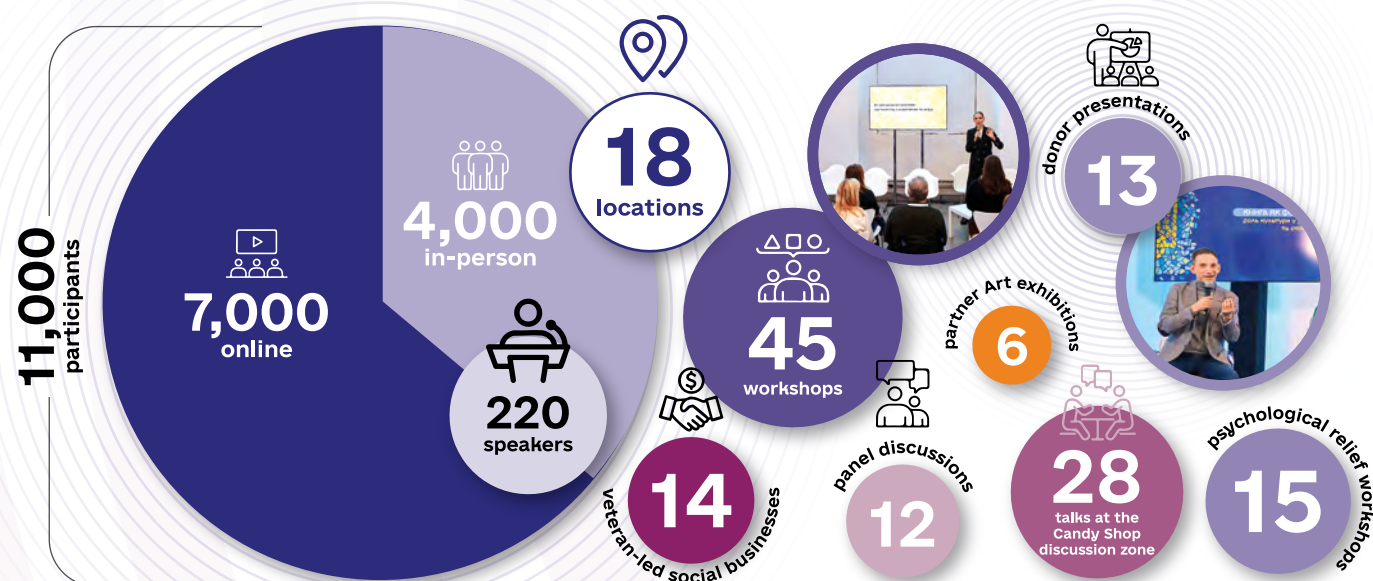
XIII CIVIL SOCIETY DEVELOPMENT FORUM (WITH)STAND!

The Civil Society Development Forum is the country's largest platform for learning, experience sharing, and dialogue among CSOs, businesses, media, public authorities, and international partners. **The XIII Forum brought** together over **4,000 in-person** and **7,000 online** participants, creating space for addressing challenges, finding solutions, and working together for Ukraine's future. Among the international partners were the EU Delegation, USAID, UNDP, FCDO , and other donors supporting Ukraine's civil society.

11,000 participants

7,000 online

4,000 in-person

18 locations

220 speakers

45 workshops

13 donor presentations

6 partner Art exhibitions

14 veteran-led social businesses

12 panel discussions

28 talks at the Candy Shop discussion zone

15 psychological relief workshops

"What sets Ukraine apart is the strength of its civil society. It's the foundation of not only democracy, but also resilience," — said **Katarína Mathernová**, EU Ambassador to Ukraine, during the Forum opening.
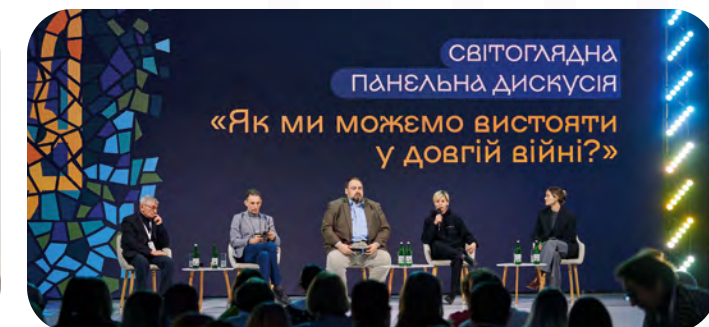
INCLUSIVE SPACE AT THE FORUM

As part of the Forum, the League of the Strong, together with the **03:00 Foundation**, **Active Rehabilitation Group**, and **the Inclusion Friendly Project**, created a unique inclusion space to highlight the challenges faced by people with disabilities. Visitors explored the Time to Step into the Light photo exhibition, joined the Anyone Can Be Visible inclusive quest, tried sign language, participated in an accessibility quiz, and took part in the Make Inclusion Visible flash mob.

MINISTRY OF
SOCIAL POLICY
OF UKRAINE

CSOs as Social Service Providers

ISAR Ednannia and the **Ministry of Social Policy** jointly worked to strengthen **CSOs as social service providers**. A Community of Practices was held at the Civil Society Home, bringing together **40 representatives** from CSOs, the Ministry of Social Policy, and the Cabinet of Ministers Secretariat to discuss challenges and opportunities in social service provision. The event built on ISAR Ednannia's study Interest and Capacity of CSOs to Provide Social Services, which revealed that **only 12% of CSOs are registered** in the Providers Registry, and most rely on international funding. Participants discussed barriers to registration, service administration, and ways to strengthen cooperation between CSOs and local authorities. Proposals were developed for the National Strategy

for Civil Society Development 2025–2026. This platform also laid the groundwork for a new project to support social service providers starting in 2025. Additionally, ISAR Ednannia and the Ministry held **two webinars** on Resilience Centres. The webinars attracted over **4,700 views**, underscoring the high level of engagement and sustained interest in social service provision among Ukrainian civil society organisations.

MINISTRY FOR VETERANS AFFAIRS

MINISTRY
FOR VETERANS
AFFAIRS
OF UKRAINE

1 ## VII International Veterans' Forum: Ukraine. Veterans. Unity

Within the USAID/Activity, **ISAR Ednannia** served as a partner of the **VII International Veterans' Forum**, which brought together over **1,000 participants**, including veterans, government officials, international partners, businesses, and civil society. During the Forum, the President of Ukraine announced the signing of a

decree instructing the government to approve a National Strategy for Veterans' Policy. The Ministry signed a Memorandum of Cooperation with a coalition of veteran organisations, marking an important step in strengthening cooperation between the state and civil society.

MINISTRY
FOR VETERANS
AFFAIRS
OF UKRAINE

2 ## Varto: Ednannia Grant Competition

In partnership with the **Ukrainian Veterans Foundation** and the **Ministry for Veterans Affairs**, ISAR Ednannia is implementing **the Varto: Ednannia grant competition**, supporting veteran and pro-veteran organisations, veteran reintegration, and community strengthening through services for veterans and their families. In 2024, the programme reached over **511,000** people, with nearly **20,000 attending** events and over **4,400 receiving direct support**. Psychological, social, legal support, rehabilitation, education, and entrepreneurship development were all part of a comprehensive response to veterans' needs. More than **100 participants** completed trainings on digital literacy, grant writing, and business planning. Three veterans launched businesses, two were employed, **13 organisational** development trainings were held,

three new CSOs were established, and infrastructure improvements were implemented in four communities. The competition continues to build a support ecosystem for veteran reintegration through action, knowledge, and trust.

Veteran Vadym Hutsalyuk joined the **Power of Support** seminar organised by the Ukrainian Federation of War Veterans' Sports. After a severe injury, he doubted he would return to an active life. A turning point came during an adaptive sports session, where he witnessed how veterans supported each other, embraced vulnerability, and celebrated small victories.

"No one pitied me — they simply helped me find a way forward," — he recalls. Later, Vadym became a source of support himself and now heads the Veterans Affairs Department at the Kyiv Invasport Centre. Thanks to ISAR Ednannia's support, this organisation creates a space where veterans regain not just physical strength but also confidence in themselves.

SUCCESS STORY

3 Veteran CSO Support Programme

In partnership with the **Ministry for Veterans Affairs**, ISAR Ednannia implements a programme supporting veteran and pro-veteran public and charitable organisations. In 2024, the programme held **12 events** reaching over **380 participants** across Ukraine. An open lecture attracted over **5,000 online viewers**, greatly expanding programme reach. Trainings and webinars focused on improving organisational capacity of veteran-led initiatives, including communications, fundraising, grant writing, and engagement with public authorities. Participants gained hands-on tools for fundraising, project management, and implementing adaptive sports projects. Communities of Practice developed solutions for local veteran policy implementation and produced a guideline on adaptive sports development.

Systematic support for veteran organisations enhances resilience, broadens their impact, and ensures quality services for veterans and their families.

4 Supporting Veteran Entrepreneurship

As part of the **XIII Civil Society Development Forum (with)STAND!** ISAR Ednannia organised the Veteran Business Fair, featuring **14 veteran entrepreneurs** who launched or rebuilt businesses after service. The event showcased products ranging from books and jerky to souvenirs and embroidery. It helped participants find new customers, build partnerships, and gain societal support. The initiative not only promoted veteran entrepreneurship but also highlighted its role in reintegration and economic resilience.

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1 Educational Events and Information Campaigns

Under the USAID/Activity, **ISAR Ednannia** and **the Ministry of Youth and Sports** of Ukraine organised a series of educational and communication events to support youth organisations and improve collaboration between government and civil society. At ISAR Ednannia's **NGO Studio**, four webinars were held covering CSO competitions in youth policy, youth exchange programmes, and the Cabinet of Ministers' youth award. These reached over **3,800 viewers**. Infographics and an information campaign further supported the competitions.

2 Partnership with the Presidential Youth Advisory Council

ISAR Ednannia supports the development of newly formed youth councils under ministries by facilitating strategic sessions to strengthen their influence on decision-making. In 2024, **three strategic sessions** were held in partnership with the **Presidential Youth Advisory Council** for the youth councils at the **Ministry of Health, Ministry of Economy, and Ministry of Culture and Strategic Communications**. Participants developed advocacy campaigns, identified youth policy priorities, and drafted proposals for their respective ministries. Special focus was placed on youth engagement workshops. With ISAR Ednannia's methodological support and in partnership with the Presidential Youth Advisory Council, **seven workshops** were held for over **600 participants**. The outcomes informed the analytical report for developing the State Target Social Programme Youth of Ukraine 2026–2030.

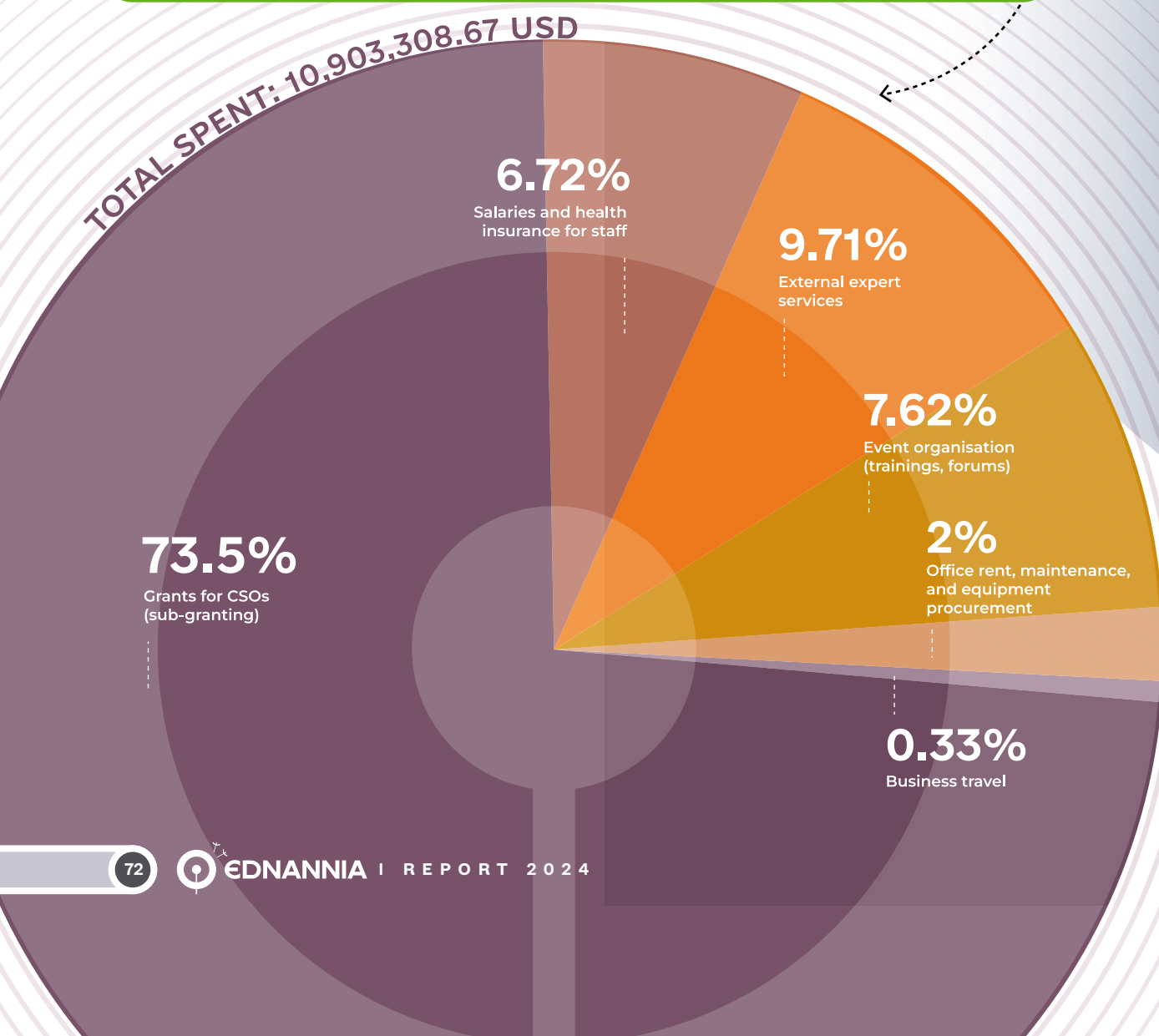## Information Support on International Technical Assistance

At ISAR Ednannia's request, SCMU prepared reference materials on registration and reporting procedures for international technical assistance (ITA) projects. These guidelines help CSOs to implement or prepare such projects while ensuring compliance with legal requirements.

International Technical Assistance registration

Total budget in 2024
15,985,441.02 USD

Carry-over from 2023
526,970 USD

RECEIVED IN 2024
15,458,471.02 USD

EXPENDITURES IN 2024
10,903,308.67 USD

Carry-over at the end of 2024
5,082,132.36 USD
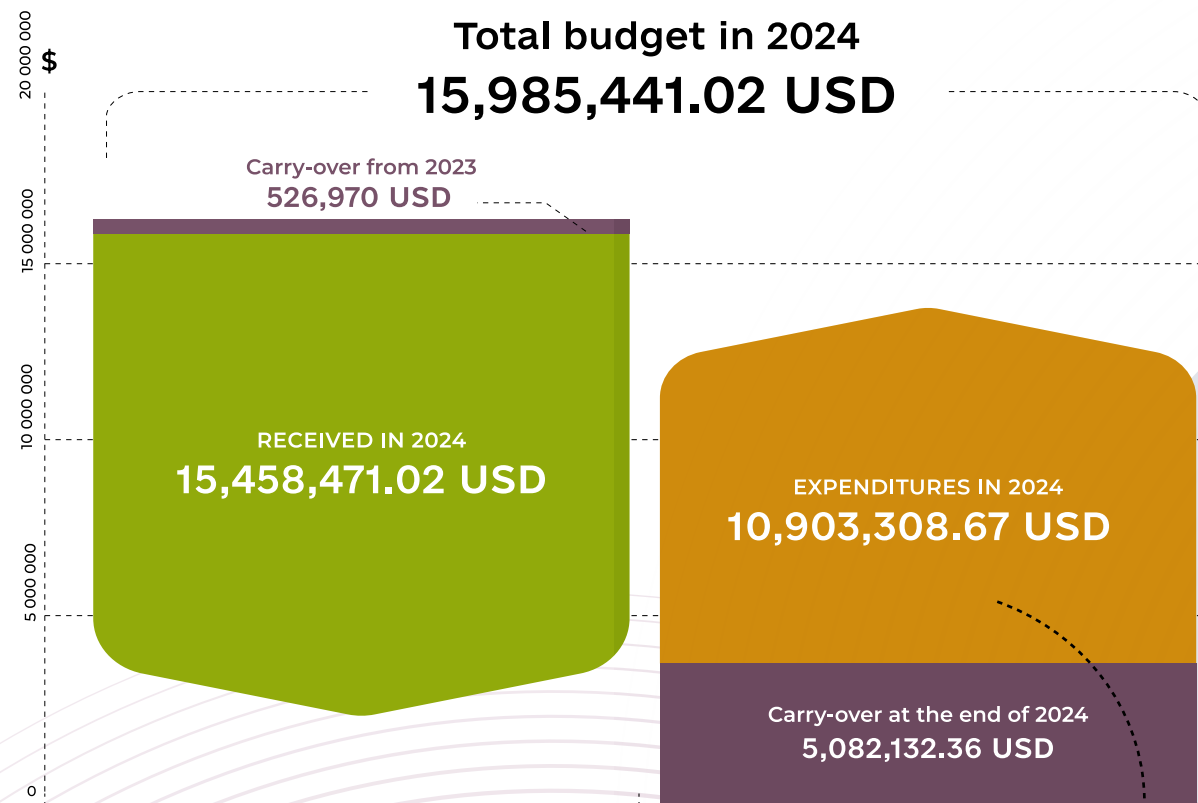
BREAKDOWN OF 2024 EXPENDITURES BY CATEGORY

TOTAL SPENT: 10,903,308.67 USD

6.72%
Salaries and health insurance for staff

9.71%
External expert services

7.62%
Event organisation (trainings, forums)

2%
Office rent, maintenance, and equipment procurement

73.5%
Grants for CSOs (sub-granting)

0.33%
Business travel

BREAKDOWN OF 2024 EXPENDITURES BY PROGRAMME

TOTAL SPENT: 10,863,618.63 USD

UNDP
15.97% | 1,739,833.76 USD
Small Grants Programme, supported by UNDP in Ukraine

unicef for every child
13.93% | 1,517,233.97 USD
Youth Capacity Development in Western Regions of Ukraine, supported by UNICEF

PARTNERSHIP FUND FOR A RESILIENT UKRAINE
11.84% | 1,289,741 USD
Enhancing Civic Participation in Early Recovery on Liberated Territories, supported by the Partnership Fund for a Resilient Ukraine

USAID
50.73% | 5,525,020.85 USD
Ukraine Civil Society Sectoral Support Activity, funded by USAID

CHARLES STEWART MOTT FOUNDATION
3.12% | 340,106.27 USD
Strengthening Community Foundations, funded by the Mott Foundation

Save the Children / Humanitarian Leadership Academy
1.75% | 190,602.87 USD
SOLVE: Strengthening Organisations for Long-Term Impact, supported by Save the Children and HLA

PEOPLE to PEOPLE
1.10%
119,236.22 USD
People to People Programme, private contributions

EMBASSY OF THE UNITED STATES KYIV, UKRAINE
0.70%
76,659.32 USD
Ukrainian CSO Recovery Community, supported by the U.S. Embassy in Ukraine

pact building local promise.
0.28%
31,025.65 USD
Capacity Building for CSOs and CDCs supported by PACT Ukraine

G|M|F IDEAS LEADERSHIP HOPE
0.23%
24,894.81 USD
Enhancing the Capacity of Local and Regional Journalists to Cover Recovery and European Integration in Ukraine, supported by the German Marshall Fund of the United States

Norway / Sweden Sverige
0.04%
4,784.14 USD
Strong Civil Society — a Driver Towards Reform and Democracy, funded by Norway and Sweden

Funded by the European Union
0.10%
11,352.41 USD
EU Unity4Community, funded by the European Union

European Center for Not-for-Profit Law
0.20%
21,927.36 USD
CSO Meter: Empowered for Action, supported by ECNL

Research

ISAR Ednannia continues to analyse the state of civil society in Ukraine — its needs, challenges, and development prospects. In 2024, within the Ukraine Civil Society Sectoral Support Activity, five key studies were conducted to help understand sector dynamics and inform effective support solutions.

Civil Society in Ukraine in the Context of War

Despite the war, the number of charitable foundations increased by 43% and the number of CSOs by 6.1% between 2021 and 2023.

Interest and Capacity of Civil Society Organisations to Provide Social Services

CSOs face unequal conditions compared to municipal providers, particularly in terms of access to funding and premises.

Success or Failure of CSO and Networks/Coalitions

Key success factors for CSOs include flexibility, effective management, partnerships, and strong communications.

Donor and International Organisations in Ukraine in 2022–2024

From 2022 to 2024, at least 162 international organisations implemented around 600 aid projects in Ukraine, focusing on humanitarian support and infrastructure recovery.

Third Sector as Third Power: A Study of Resource Mobilization by Ukrainian Civil Society in 2022–2023

The most effective fundraising channels remain personal outreach and social media.

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